



# Beazer Homes USA, Inc.

## Q4 2016 Earnings Presentation



# Forward Looking Statements

*This Annual Report on Form 10-K (Form 10-K) contains forward-looking statements. These forward-looking statements represent our expectations or beliefs concerning future results, and it is possible that the results described in this Form 10-K will not be achieved. These forward-looking statements can generally be identified by the use of statements that include words such as “estimate,” “project,” “believe,” “expect,” “anticipate,” “intend,” “plan,” “foresee,” “likely,” “will,” “goal,” “target” or other similar words or phrases. All forward-looking statements are based upon information available to us on the date of this Form 10-K. These forward-looking statements are subject to risks, uncertainties and other factors, many of which are outside of our control, that could cause actual results to differ materially from the results discussed in the forward-looking statements, including, among other things, the matters discussed in this Form 10-K in the section captioned “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” Additional information about factors that could lead to material changes in performance is contained in Part I, Item 1A— Risk Factors of our Annual Report on Form 10-K for the fiscal year ended September 30, 2016. These factors are not intended to be an all-inclusive list of risks and uncertainties that may affect the operations, performance, development and results of our business, but instead are the risks that we currently perceive as potentially being material. Such factors include: (i) economic changes nationally or in local markets, changes in consumer confidence, declines in employment levels, inflation or increases in the quantity and decreases in the price of new homes and resale homes on the market; (ii) the cyclical nature of the homebuilding industry and a potential deterioration in homebuilding industry conditions; (iii) factors affecting margins, such as decreased land values underlying land option agreements, increased land development costs on communities under development or delays or difficulties in implementing initiatives to reduce our production and overhead cost structure; (iv) our cost of and ability to access capital, due to factors such as limitations in the capital markets or adverse credit market conditions, and otherwise meet our ongoing liquidity needs, including the impact of any downgrades of our credit ratings or reductions in our tangible net worth or liquidity levels; (v) our ability to reduce our outstanding indebtedness and to comply with covenants in our debt agreements or satisfy such obligations through repayment or refinancing; (vi) the availability and cost of land and the risks associated with the future value of our inventory, such as additional asset impairment charges or writedowns; (vii) estimates related to homes to be delivered in the future (backlog) are imprecise, as they are subject to various cancellation risks that cannot be fully controlled; (viii) shortages of or increased prices for labor, land or raw materials used in housing production and the level of quality and craftsmanship provided by our subcontractors; (ix) a substantial increase in mortgage interest rates, increased disruption in the availability of mortgage financing, a change in tax laws regarding the deductibility of mortgage interest for tax purposes or an increased number of foreclosures; (x) increased competition or delays in reacting to changing consumer preferences in home design; (xi) continuing severe weather conditions or other related events could result in delays in land development or home construction, increase our costs or decrease demand in the impacted areas; (xii) estimates related to the potential recoverability of our deferred tax assets; (xiii) potential delays or increased costs in obtaining necessary permits as a result of changes to, or complying with, laws, regulations or governmental policies, and possible penalties for failure to comply with such laws, regulations or governmental policies, including those related to the environment; (xiv) the results of litigation or government proceedings and fulfillment of the obligations in the consent orders with governmental authorities and other settlement agreements; (xv) the impact of construction defect and home warranty claims, including water intrusion issues in Florida; (xvi) the cost and availability of insurance and surety bonds; (xvii) the performance of our unconsolidated entities and our unconsolidated entity partners; (xviii) the impact of information technology failures or data security breaches; (xix) terrorist acts, natural disasters, acts of war or other factors over which the Company has little or no control; or (xx) the impact on homebuilding in key markets of governmental regulations limiting the availability of water.*

# Introduction

**Allan Merrill - President & Chief Executive Officer**

**Bob Salomon - EVP & Chief Financial Officer**

**David Goldberg - Vice President, Treasurer**

# Operational Expectations for FY17 and Beyond

- Generate top line growth through higher absorption pace and increased ASP
- Improve operating margin through both higher gross margin and increased SG&A leverage
- Increase our investments to accelerate community count growth in FY18 and beyond
- Expand our age-restricted Gatherings business across our geographic footprint

# The Gatherings



- Age-restricted, four story, 27-unit condominiums
- Provides convenience, safety, and low cost maintenance
- Allows buyers to downsize while remaining in, or near, their current neighborhoods
- Density of this product allows us to offer an exceptional value at an affordable price

# 4<sup>th</sup> Quarter Highlights

- New Home Orders
  - Sales absorption rate of 2.8 per community per month leading to 1,346 orders
- Homebuilding Revenue
  - \$620 million in Homebuilding Revenue, up 1.4% YoY
- Closings
  - Higher backlog conversion ratio of 76.5% resulting in 1,856 Closings
- Average Sales Price (ASP)
  - ASP of \$334 thousand, up 3.5% YoY
  - 9/30 Backlog ASP of more than \$340 thousand
- Gross Margin\*
  - Gross Margin\* of 20.8%, up 10 basis points sequentially and 60 basis points from Q2
- SG&A
  - 10.6% of Total Revenue
- Adjusted EBITDA\*\*
  - \$66.0 million of Adjusted EBITDA\*\*
- Net Loss
  - Net Loss from Continuing Operations of \$789 thousand



\*Excludes impairments, abandonments, interest included in cost of sales and certain warranty items

\*\*Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix

# "2B-10" Plan Ranges vs. LTM Results

	"2B-10" Plan Ranges	FY15 Results	FY16 Results	
Revenue	Sales / Community/ Month	2.8 - 3.2	2.8	2.7
	Average Sales Price ("ASP")	\$330k - \$340k	\$313.5k	\$329.4k
	Average Community Count	170 - 175	161	166
	<b>Total Revenue</b>	<b>\$2.0 billion</b>	<b>\$1.6 billion</b>	<b>\$1.8 billion</b>
Margin	HB Gross Margin*%	21% - 22%	21.5%	20.6%
	SG&A (% of Total Revenue)	11% - 12%	12.8%	12.3%
	<b>EBITDA**</b>	<b>\$200 million</b>	<b>\$144.1 million</b>	<b>\$156.3 million</b>

"2B-10" is a multi-year plan to reach \$2 billion in Revenue and 10% EBITDA Margin



\*Excludes impairments, abandonments, interest included in cost of sales and certain warranty items

\*\*Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix

# 1<sup>st</sup> Quarter Expectations

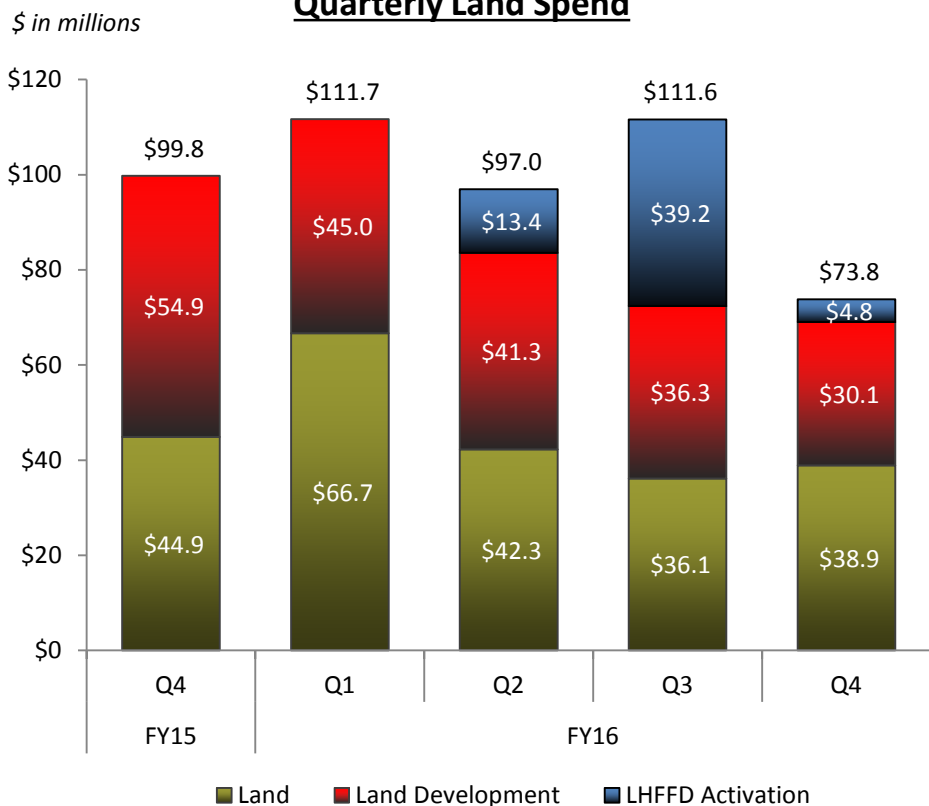
- New Home Orders
  - Sales growth of about 10% relative to prior year
- Closings
  - Backlog conversion in the low 50's
- Average Sales Price (ASP)
  - Mid \$330 thousand range
- Gross Margin
  - Up year over year and relatively flat sequentially
- SG&A
  - SG&A leverage up slightly from prior year, but well below first quarter of fiscal 2015
- Land Spend
  - Similar to first quarter of fiscal 2016, where we spent greater than \$100 million



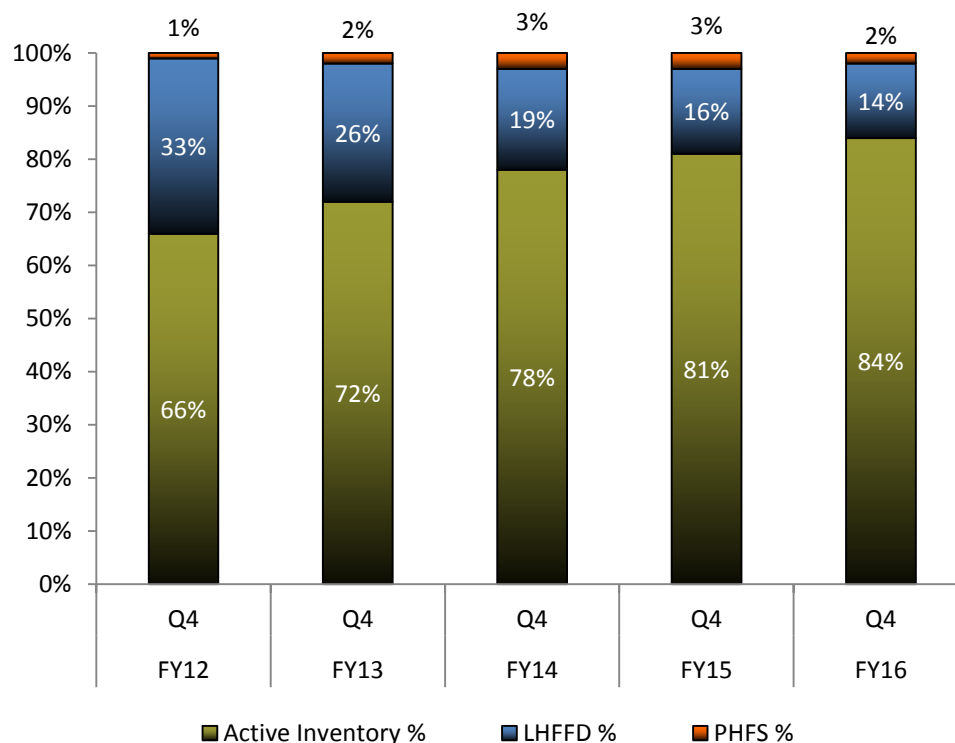
# Achieving Growth with Increased Capital Efficiency

**At September 30, 2016:**  
**23,356 total controlled lots**  
**19,280 active lots**

**Quarterly Land Spend**



**Total Inventory**

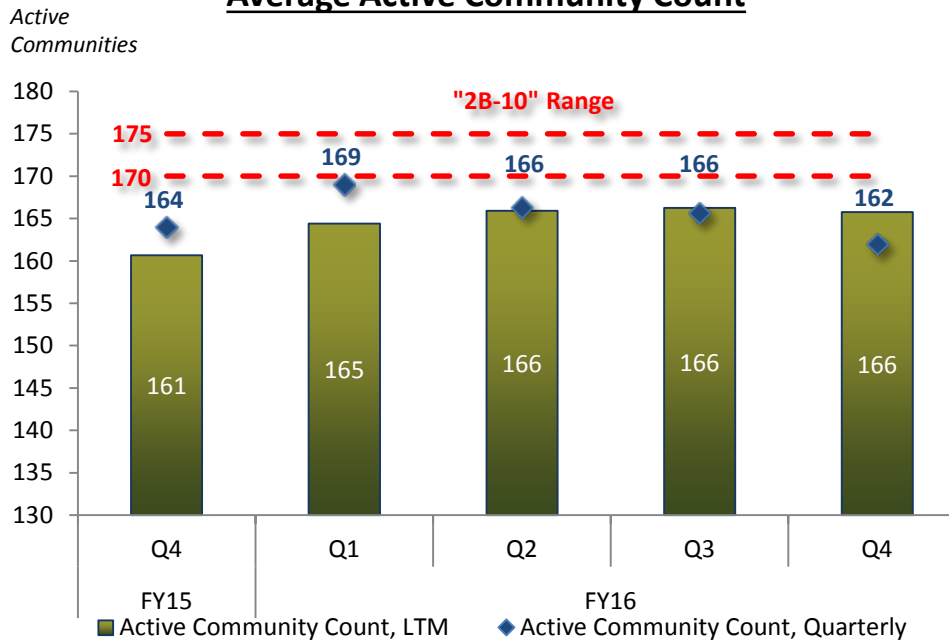


Option Lots as % of Active Lots				
24%	27%	28%	27%	33%



# Community Count

## Average Active Community Count



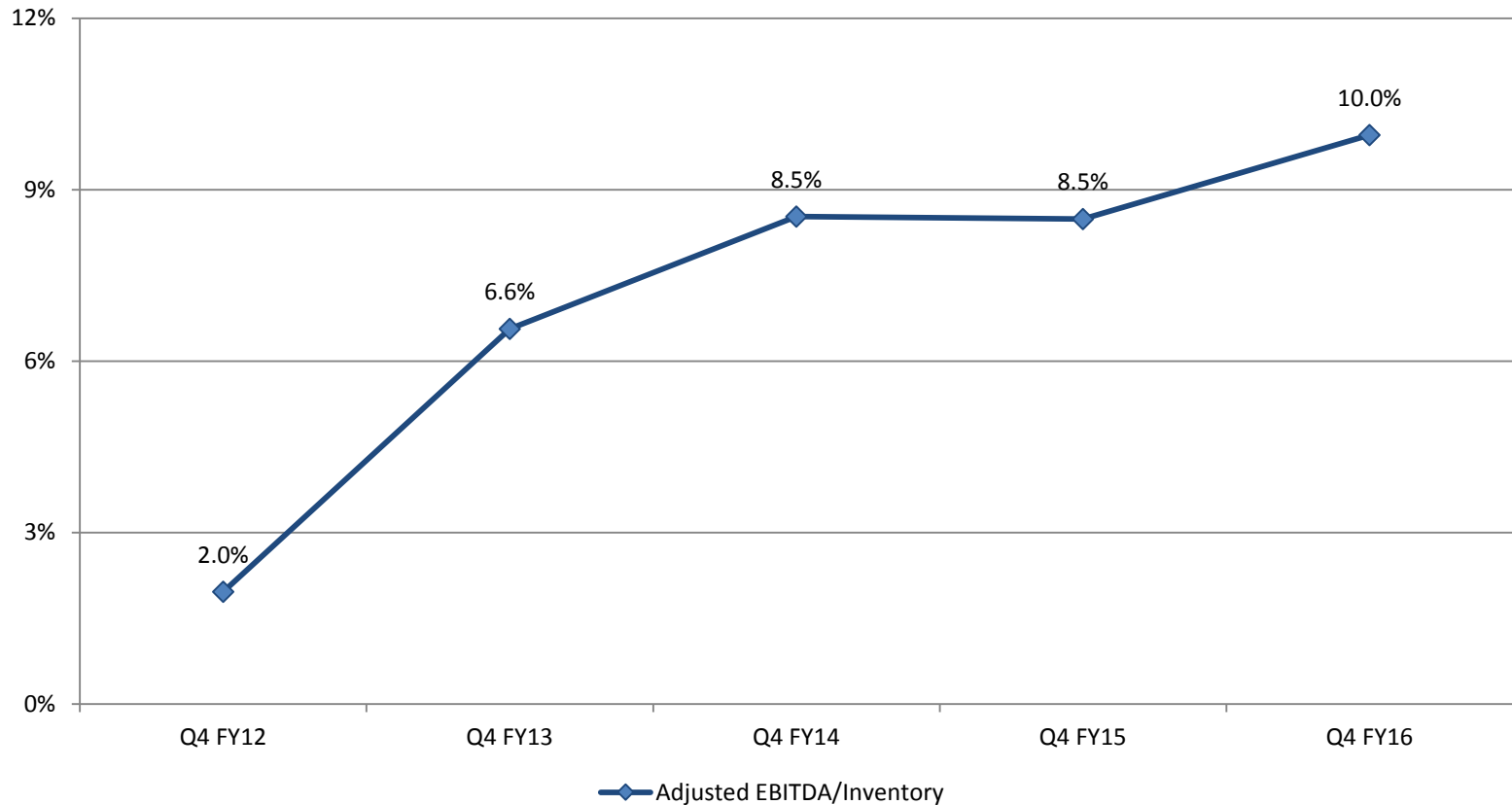
## Community Count Activity

<b>Active Communities at 9/30/16</b>	<b>161</b>
<b>Communities Under Development</b>	<b>32</b>
<b>Communities Approved But Not Yet Closed</b>	<b>46</b>
<b>Near-Term Closeouts (next +/- 6 months)</b>	<b>30</b>

The information above is as of 09/30/16

# Improving Capital Efficiency

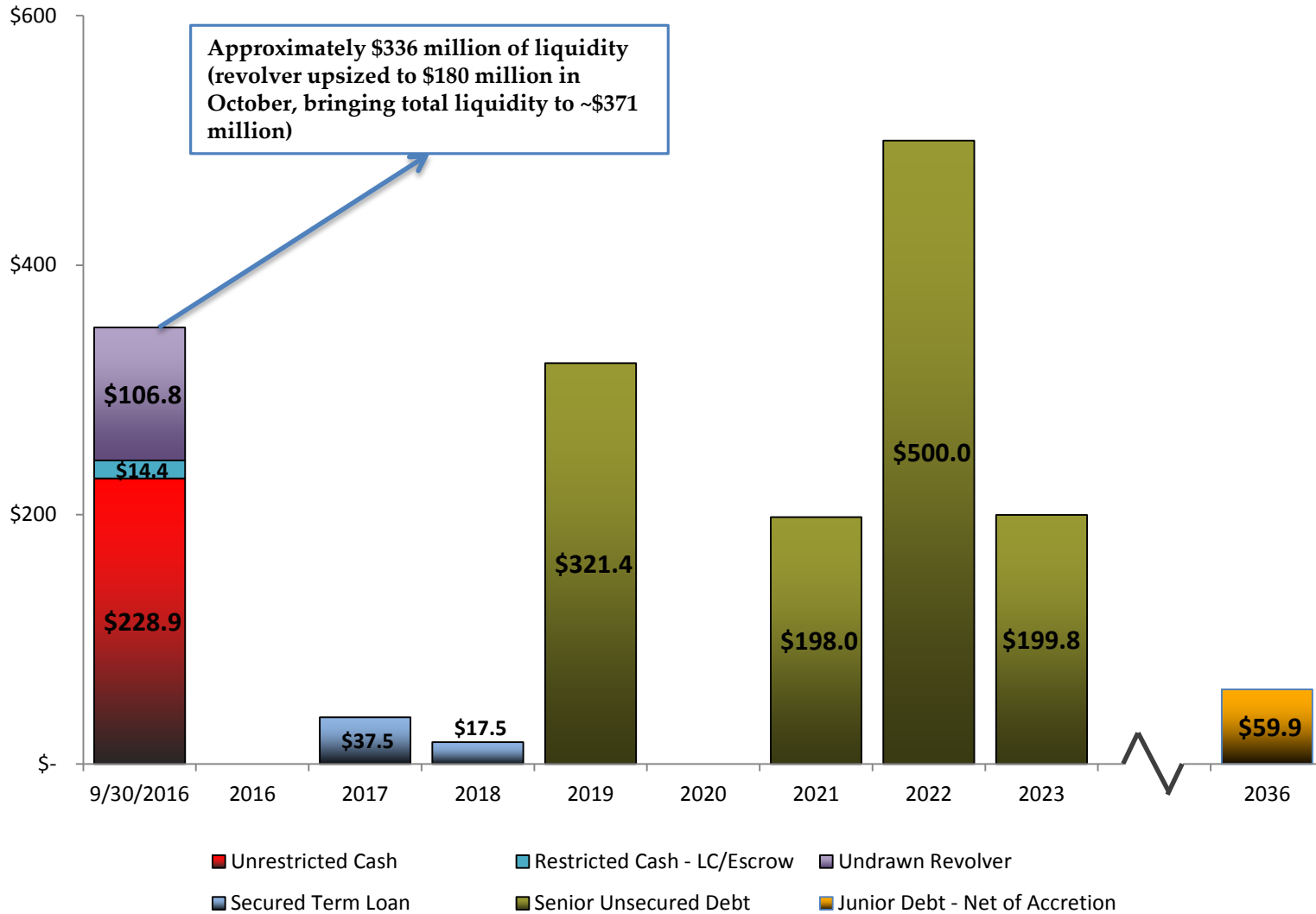
## LTM EBITDA\*/Inventory Ratio



\*Adjusted EBITDA excludes the impact of certain warranty items (net of expected insurance recoveries) and a litigation settlement recorded in discontinued operations; details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix

# Maturity Schedule as of 9/30/2016

\$ in millions



**Notes:** There are an additional \$15.1 million of Secured Notes on the balance sheet with various maturity dates

# Review of FY16 Achievements and FY17 Goals

## Fiscal Year 2016 Achievements

- Generated fifth consecutive year of EBITDA growth
- Reduced debt and interest expense
- Greatly improved our return on assets

## Fiscal Year 2017 Goals

- Generate top line growth
- Improve operating margin
- Invest to accelerate growth in FY18 and beyond
  - Expand Gatherings business

# Appendices

# Q4 Results

\$ in millions, except ASP

	Q4 FY15	Q4 FY16	Δ
<b>Profitability</b>			
Total Revenue	\$ 632.9	\$ 632.1	(0.1)%
Adjusted EBITDA*	\$ 71.1	\$ 65.9	\$ (5.2)
Net Income/Loss	\$ 356.3	\$ (0.9)	\$ (357.1)
<b>Unit Activity</b>			
Orders	1,170	1,346	15.0%
Closings	1,896	1,856	(2.1)%
Average Sales Price (\$000's)	\$ 322.6	\$ 334.0	3.5%
Cancellation Rate	24.2%	20.4%	(380 bps)
Active Community Count, Avg**	164	162	(1.2)%
Sales/Community/Month	2.4	2.8	0.4
<b>Margins</b>			
HB Gross Margin***	21.3%	20.8%	(50 bps)
SG&A (% of Total Revenue)	10.4%	10.6%	20 bps
<b>Balance Sheet</b>			
Unrestricted Cash	\$ 251.6	\$ 228.9	\$ (22.7)
Land & Development Spending	\$ 99.8	\$ 69.0	\$ (30.7)

Note: Variances are calculated using un-rounded numbers

\*Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix

\*\*Active Community Count was 166 at 9/30/2015 and 161 at 9/30/2016

\*\*\*Excludes impairments, abandonments, interest included in cost of sales and certain warranty items



# Fiscal Year Results

\$ in millions, except ASP

	FY15	FY16	Δ
<b>Profitability</b>			
Total Revenue	\$ 1,627.4	\$ 1,822.1	12.0%
Adjusted EBITDA*	\$ 144.1	\$ 156.3	\$ 12.2
Net Income/Loss	\$ 344.1	\$ 4.7	\$ (339.4)
<b>Unit Activity</b>			
Orders	5,358	5,297	(1.1)%
Closings	5,010	5,419	8.2%
Average Sales Price (\$000's)	\$ 313.5	\$ 329.4	5.1%
Cancellation Rate	20.1%	20.4%	30 bps
Active Community Count, Avg**	161	166	3.1%
Sales/Community/Month	2.8	2.7	(0.1)
<b>Margins</b>			
HB Gross Margin***	21.5%	20.6%	(90 bps)
SG&A (% of Total Revenue)	12.8%	12.3%	(50 bps)
<b>Balance Sheet</b>			
Unrestricted Cash	\$ 251.6	\$ 228.9	\$ (22.7)
Land & Development Spending	\$ 453.3	\$ 336.9	\$ (116.4)

Note: Variances are calculated using un-rounded numbers

\*Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix

\*\*Active Community Count was 166 at 9/30/2015 and 161 at 9/30/2016

\*\*\*Excludes impairments, abandonments, interest included in cost of sales and certain warranty items





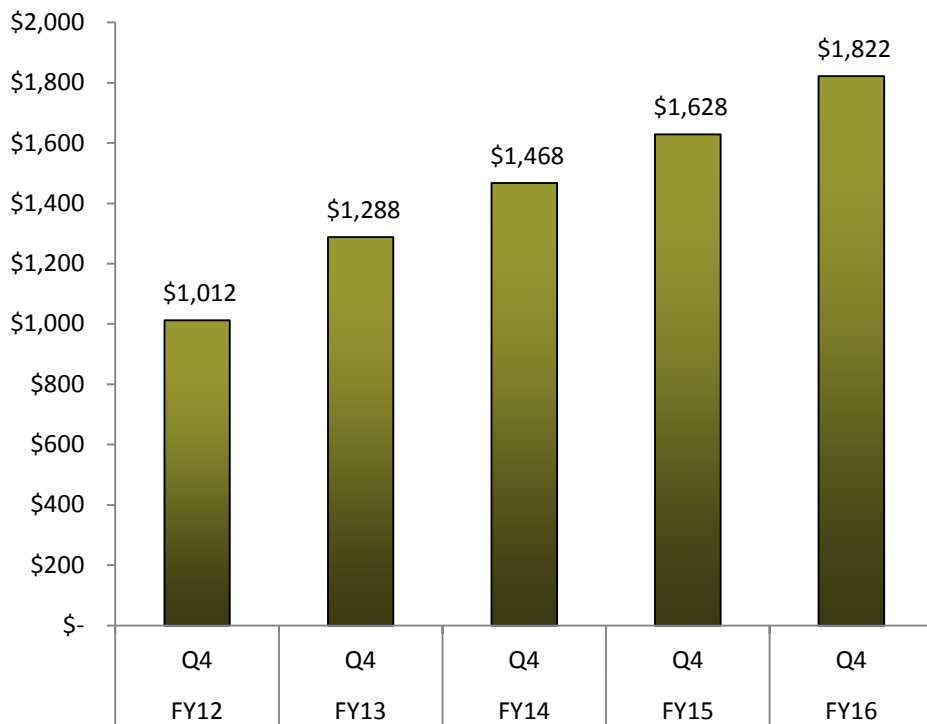
# Backlog Detail

	Q4 FY15		Q4 FY16	
Quarter Ending Backlog (units)		2,038		1,916
Quarter Ending Backlog (\$ in millions)	\$	667.7	\$	652.7
ASP in Backlog (\$ in thousands)	\$	327.6	\$	340.6
Quarter Beg. Backlog		2,764		2,426
Scheduled to Close in Future Qtrs.		(970)		(746)
Backlog Scheduled to Close in the Qtr.		1,794		1,680
Backlog Activity:				
Cancellations		(129)		(128)
Pushed to Future Quarters		(164)		(154)
Close Date Brought Forward		82		66
Sold & Closed During the Qtr		313		392
Total Closings in the Quarter		1,896		1,856
<b>Backlog Conversion Rate</b>		<b>68.6%</b>		<b>76.5%</b>

# Increases in LTM Revenue and EBITDA

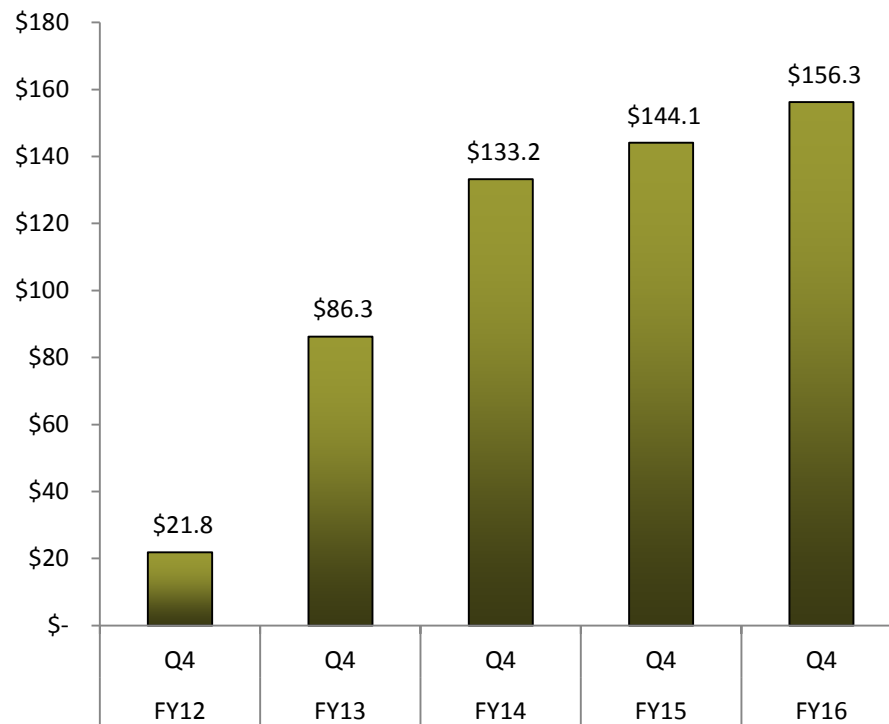
**Total Revenue – LTM**

\$ in millions



**Adjusted EBITDA – LTM\***

\$ in millions

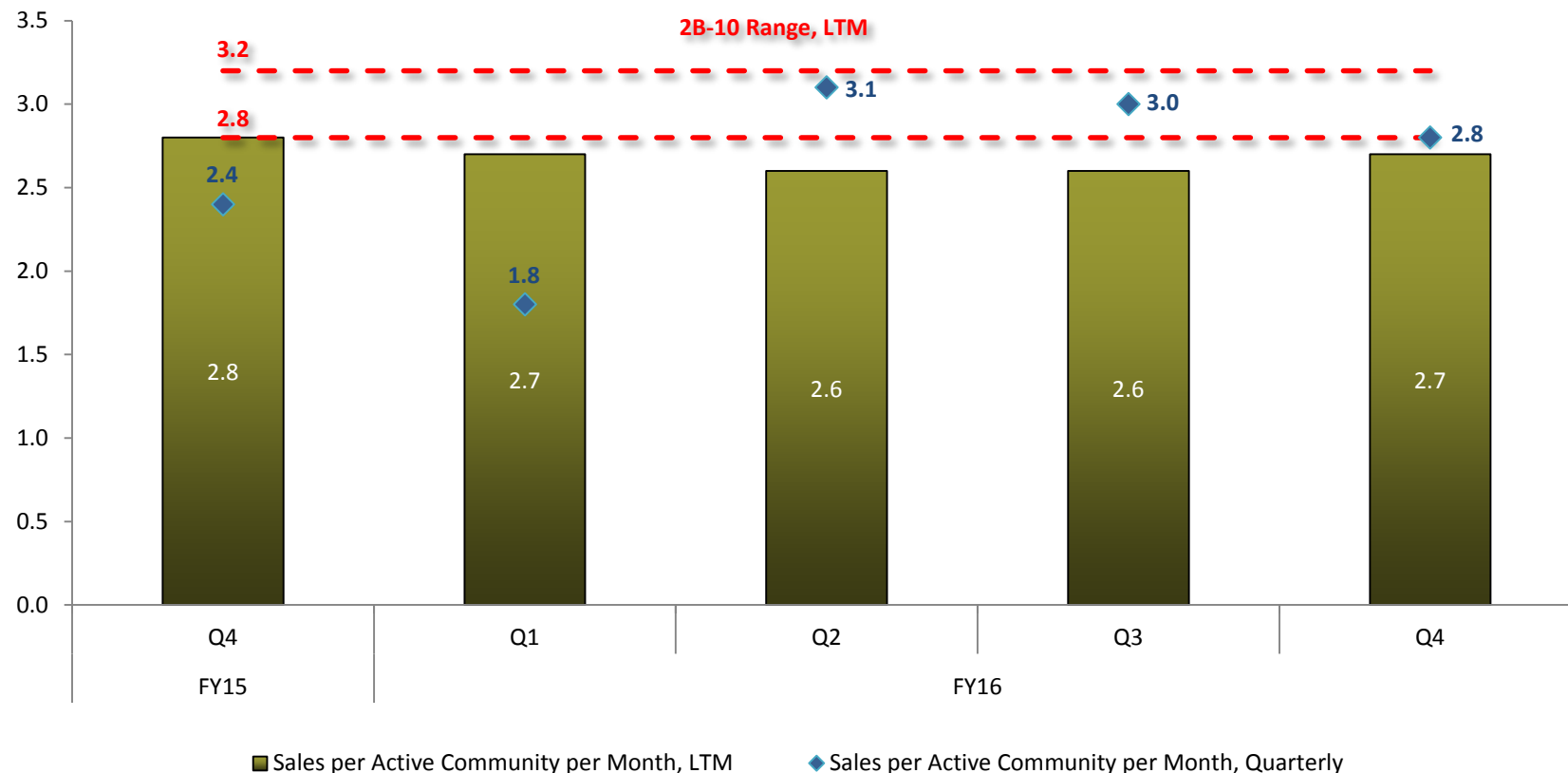


\*Adjusted EBITDA excludes the impact of certain warranty items (net of expected insurance recoveries) and a litigation settlement recorded in discontinued operations; details are included on the “Adjusted EBITDA Reconciliation” slide in the appendix



# Sales Pace Near "2B-10" Goals

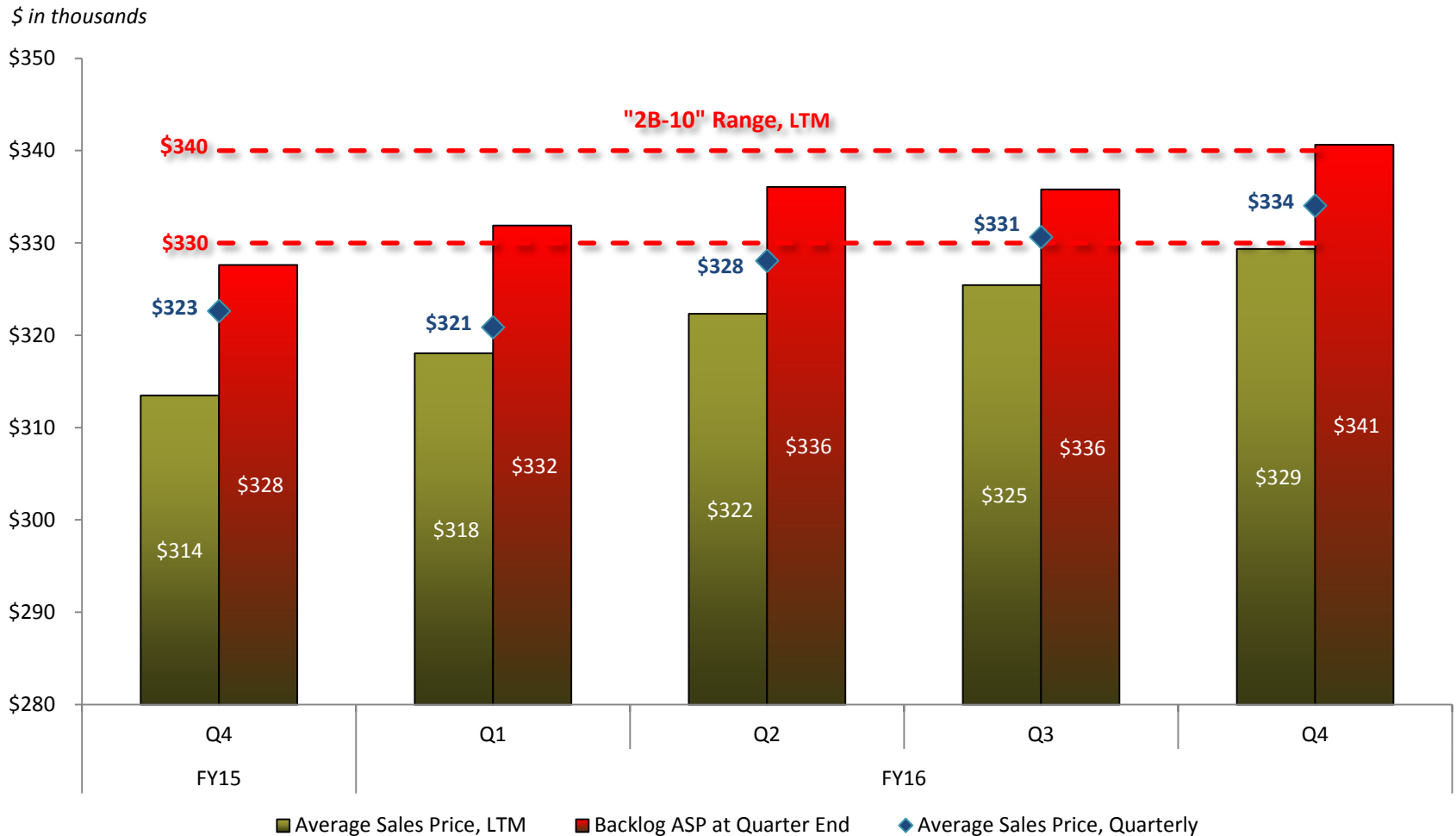
Sales per Active Community per Month



Note: An active community has achieved at least 2 initial sales and has at least 2 unsold units remaining

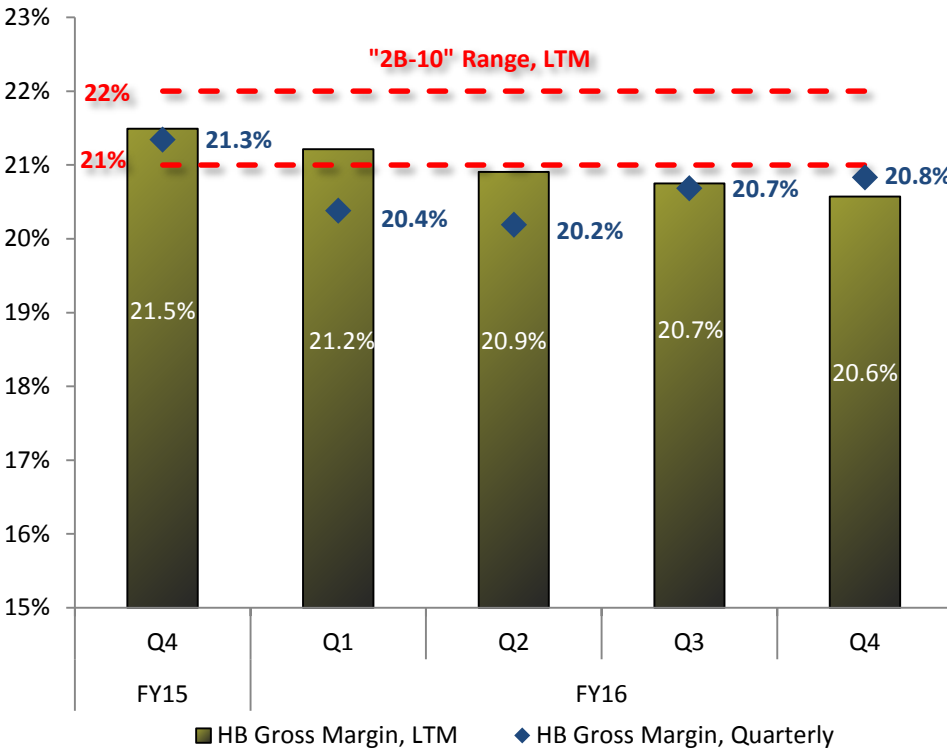


# Backlog ASP Suggests Further Growth

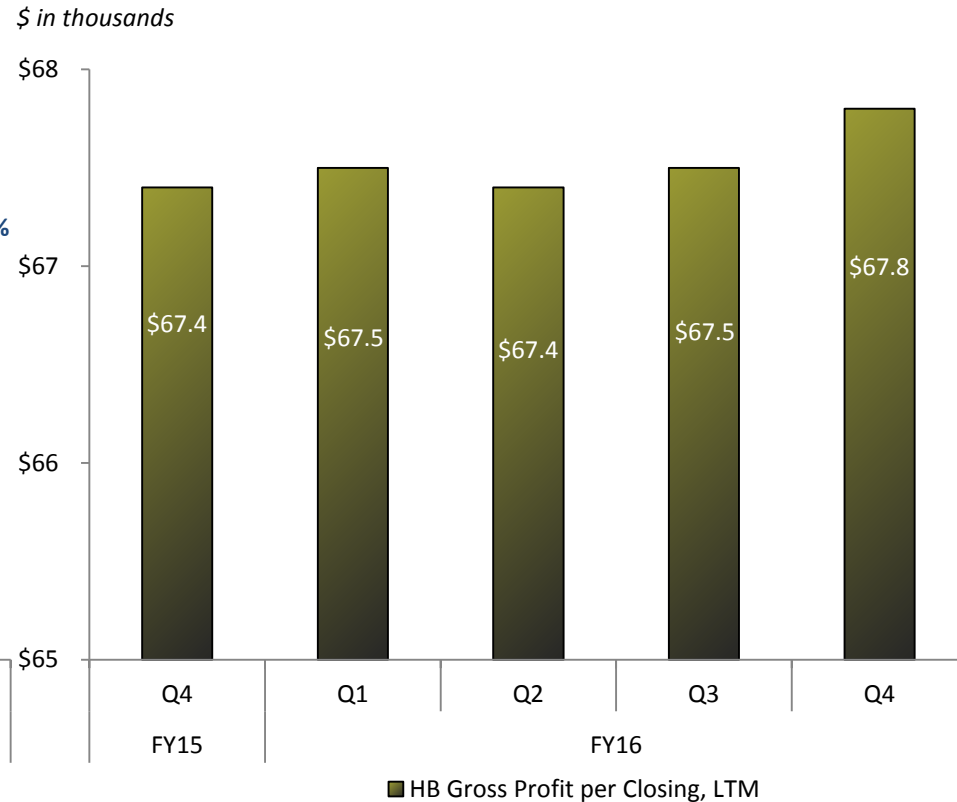


# Gross Margin Approaching "2B-10" Range

## Homebuilding Gross Margin\*



## Homebuilding Gross Profit Dollars Per Closing\*

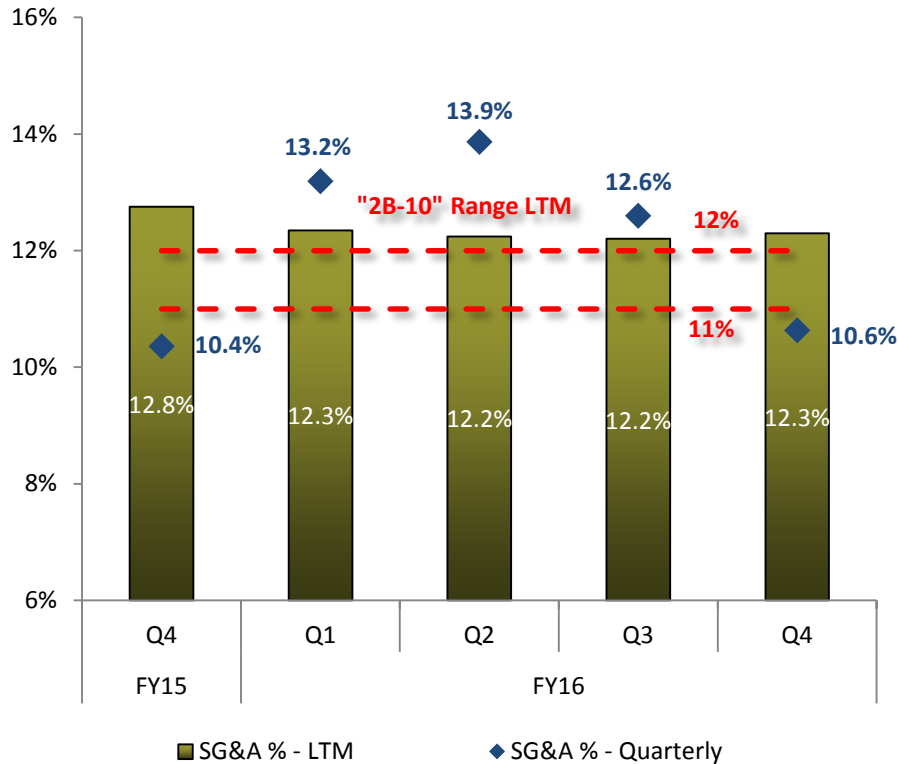


\*Excludes impairments, abandonments and interest included in cost of sales as well as certain warranty items.



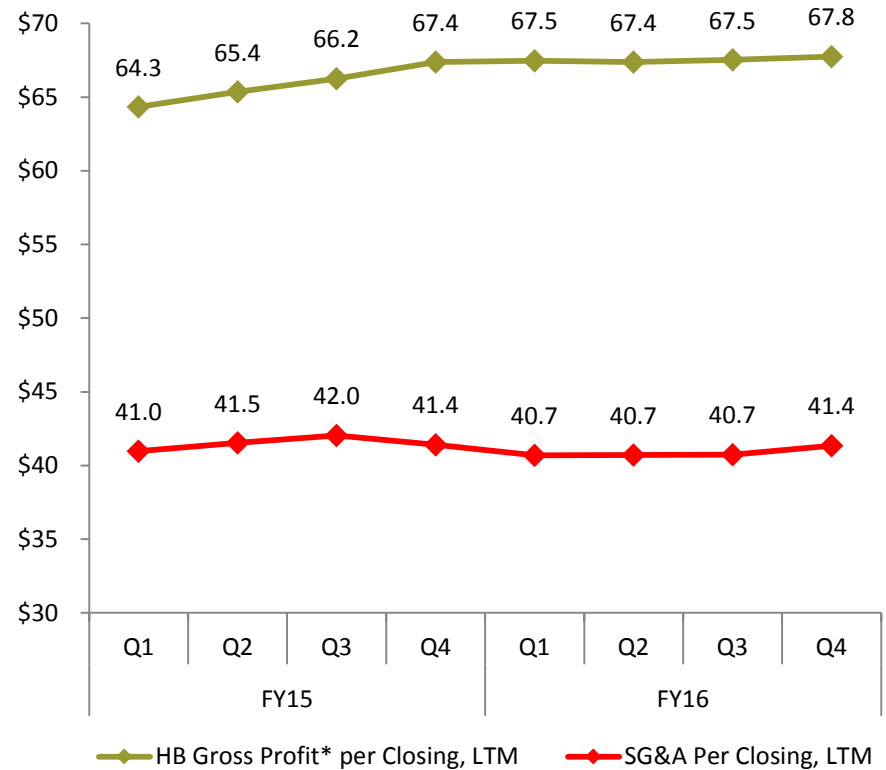
# SG&A Leverage as Revenue Grows

**SG&A Leverage**  
(% of Total Revenue)



**LTM Homebuilding**  
Gross Profit\* vs. SG&A per Closing

\$ in thousands



\*Excludes impairments, abandonments, interest included in cost of sales and certain warranty items



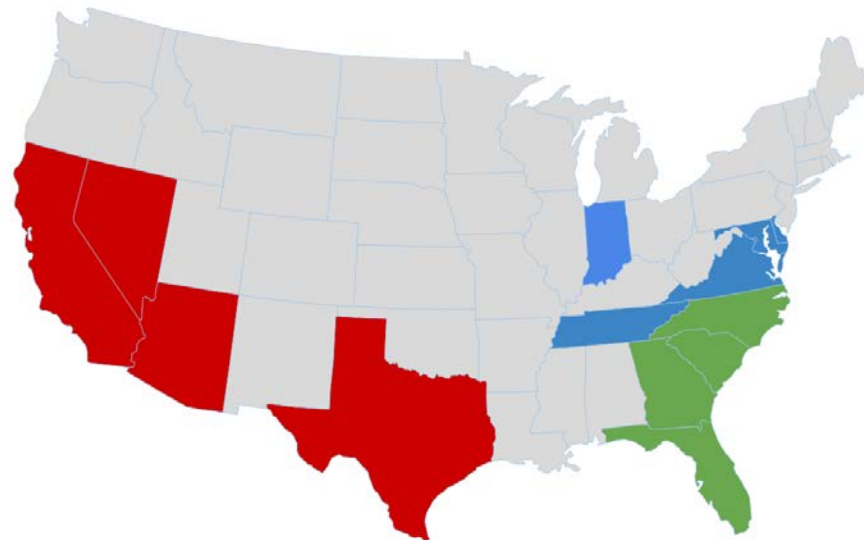
# Capital Efficiency Strategies: Impact on Margin

Fiscal Year 2017				
Capital Strategy	Rationale	Margin Impact	% of Revenue	Total Impact
Former LHFFD Assets	Cash generation Incremental EBITDA	~ 800 bps	~ 5%	~ 40 bps
Land Banking Transactions	Incremental EBITDA Higher IRR on investments	~ 400 bps	~ 15%	<u>~ 60 bps</u>  ~ 100 bps

**Fiscal Year 2017 impact  
similar to Fiscal Year 2016**

# Geographic Mix Impacts Year-Over-Year Q4 ASP

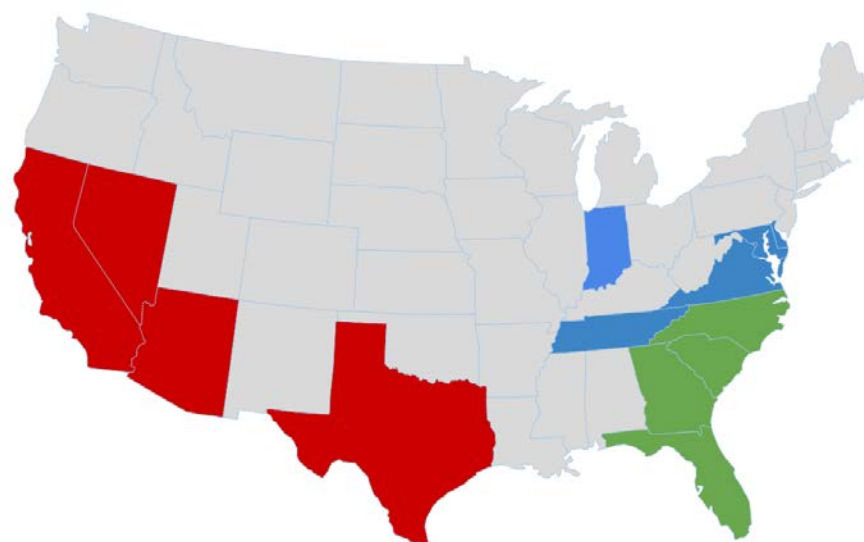
	Q4 FY15 ASP	Q4 FY15 Closings	Q4 FY16 ASP	Q4 FY16 Closings	Change in ASP (\$)	Change in ASP (%)	Change in Mix
<b>West</b>	<b>\$316K</b>	<b>41.0%</b>	<b>\$335K</b>	<b>45.4%</b>	<b>\$19K</b>	<b>6.0%</b>	<b>4.4%</b>
<b>East</b>	<b>\$361K</b>	<b>29.5%</b>	<b>\$371K</b>	<b>25.1%</b>	<b>\$10K</b>	<b>2.8%</b>	<b>-4.4%</b>
<b>SE</b>	<b>\$294K</b>	<b>29.4%</b>	<b>\$301K</b>	<b>29.5%</b>	<b>\$7K</b>	<b>2.4%</b>	<b>0.1%</b>





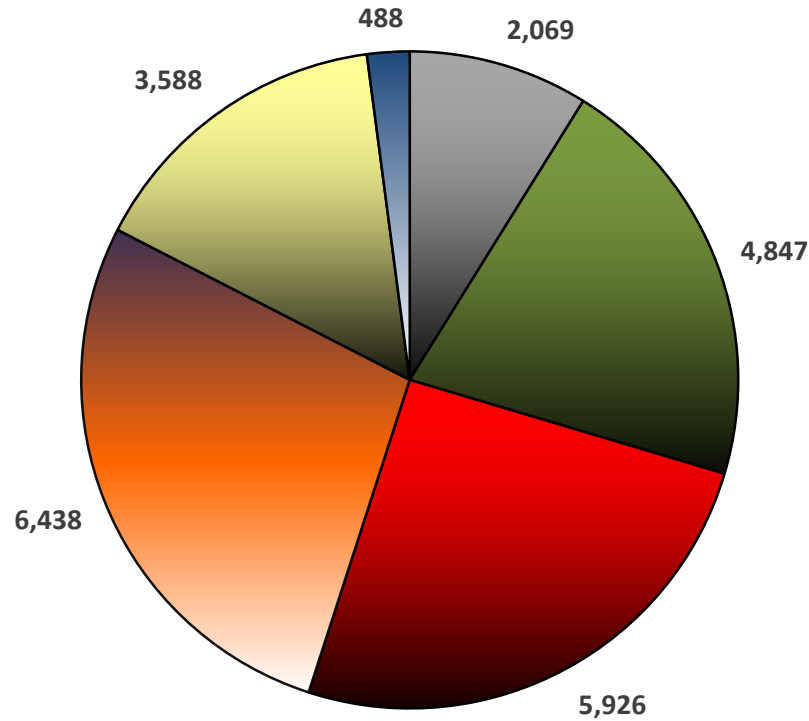
# Geographic Mix Impacts Year-Over-Year Q4 Margin

	Q4 FY15 GM%	Q4 FY15 Closings	Q4 FY16 GM%	Q4 FY16 Closings	Change in GM%	Change in Mix
<b>West</b>	<b>21.0%</b>	<b>41.1%</b>	<b>21.9%</b>	<b>45.4%</b>	<b>90bps</b>	<b>4.4%</b>
<b>East</b>	<b>20.5%</b>	<b>29.5%</b>	<b>21.7%</b>	<b>25.1%</b>	<b>120bps</b>	<b>-4.4%</b>
<b>SE</b>	<b>21.8%</b>	<b>29.4%</b>	<b>20.6%</b>	<b>29.5%</b>	<b>(120)bps</b>	<b>0.1%</b>





# Land Position

Lot Position at September 30, 2016




Immediate Availability

-  Homes Under Construction
-  Finished Lots

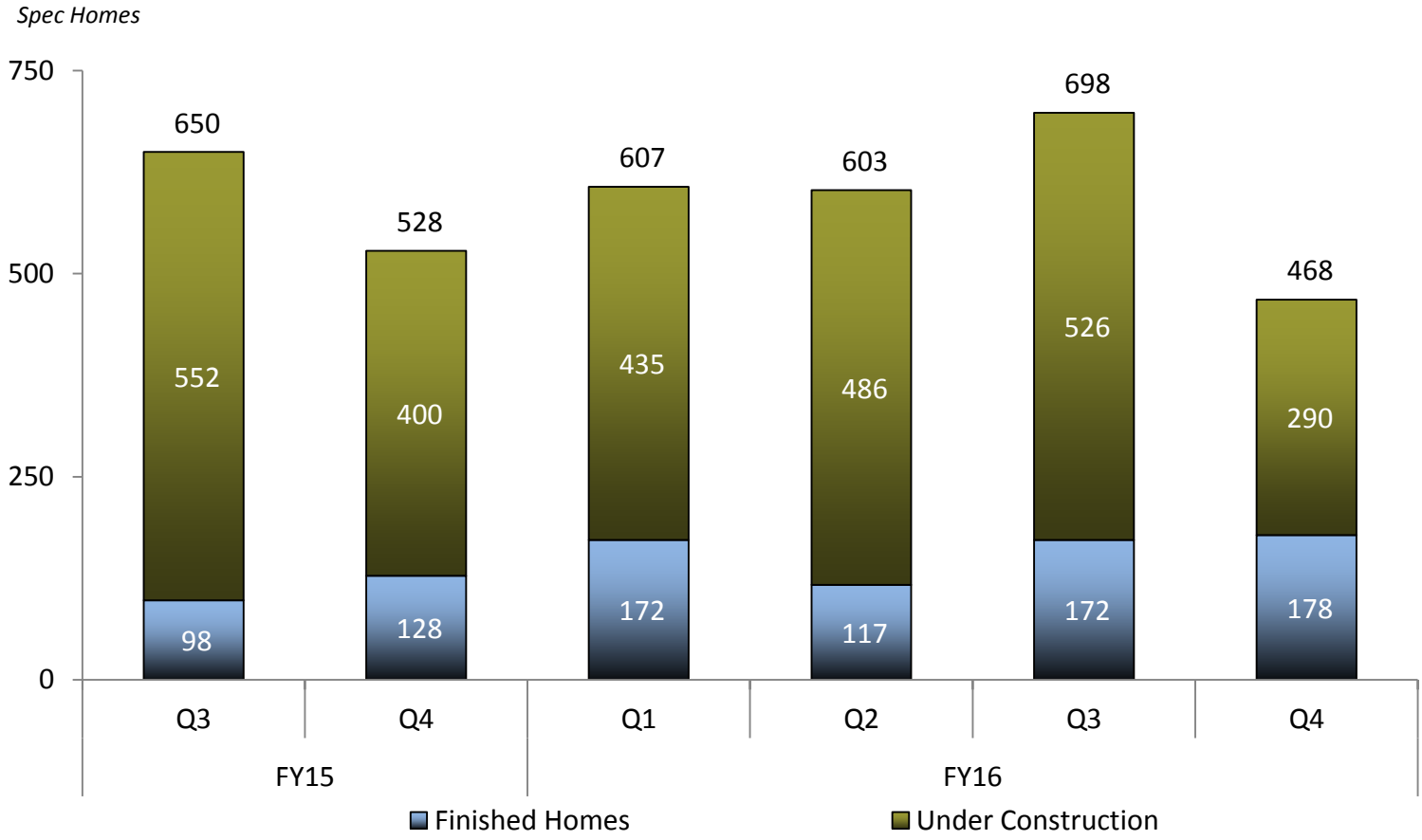
Near-Term Availability

-  Owned Land Under Development
-  Lots Under Option

Long-Term and Non-Strategic Assets

-  Land Held for Future Development
-  Property Held for Sale

# Available Specs



Note: Spec count as of each quarter-end

# Debt Structure

<i>(In thousands)</i>	<u>Maturity Date</u>	<u>Call Date</u>	<u>Call Price</u>	<u>September 30, 2016</u>	<u>September 30, 2015</u>
8 1/8% Senior Notes	June 2016			\$ -	\$ 170,879
6 5/8% Senior Secured Notes	Apr 2018			-	300,000
9 1/8% Senior Notes	May 2019			-	235,000
5 3/4% Senior Notes	June 2019		100.000	321,393	325,000
7 1/2% Senior Notes	September 2021	9/15/2016	105.625	198,000	200,000
8 3/4% Senior Notes	March 2022	3/15/2019	104.375	500,000	-
7 1/4% Senior Notes	February 2023	2/1/2018	103.625	199,834	200,000
Unamortized debt premiums (discounts)				2,362	(3,639)
Unamortized debt issuance costs				(14,063)	(11,908)
<b>Total Senior Notes, net</b>				<b>1,207,526</b>	<b>1,415,332</b>
Term Loan	March 2018			52,669	-
Junior Subordinated Notes	July 2036			59,870	57,803
Cash Secured Loans	November 2017			-	22,368
Other Secured Notes payable	Various Dates			11,813	20,864
<b>Total debt</b>				<b>\$ 1,331,878</b>	<b>\$ 1,516,367</b>

Reflects refinancings and retirement of debt in fiscal year 2016

**Notes:**

Term Loan net of unamortized discount of \$2,331

Junior Subordinated Notes net of unamortized accretion of \$40,903 and \$42,970, respectively

# Adjusted EBITDA Reconciliation

	Fiscal Year Ended September 30				
	2016	2015	2014	2013	2012
Net income (loss)	\$ 4,693	\$ 344,094	\$ 34,383	\$ (33,868)	\$ (145,326)
Provision (benefit) from income taxes	16,224	(325,927)	(41,802)	(3,684)	(40,747)
Interest amortized to home construction and land sales expenses, capitalized interest impaired and interest expense not qualified for capitalization	79,322	56,164	41,065	41,246	61,227
Interest expense not qualified for capitalization	25,388	29,822	50,784	59,458	71,474
Depreciation and amortization and stock compensation	21,752	19,473	15,866	15,642	17,573
Inventory impairments and abandonments	14,572	3,109	8,062	2,650	12,514
Joint venture impairment and abandonment charges	-	-	-	181	36
Loss on debt extinguishment	13,423	80	19,917	4,636	45,097
Adjusted EBITDA	\$ 175,374	\$ 126,815	\$ 128,275	\$ 86,261	\$ 21,848
Unexpected warranty costs related to Florida stucco issues (net of expected insurance recoveries)	(3,612)	13,582	4,290	-	-
Unexpected warranty costs related to water intrusion issues in New Jersey (net of expected insurance recoveries)	-	-	648	-	-
Additional insurance recoveries from third-party	(15,500)	-	-	-	-
Litigation settlement in discontinued operations	-	3,660	-	-	-
Adjusted EBITDA excluding unexpected warranty costs and a litigation settlement in discontinued operations	\$ 156,262	\$ 144,057	\$ 133,213	\$ 86,261	\$ 21,848
YoY Increase in Adjusted EBITDA excluding unexpected warranty costs, insurance recoveries, and a litigation settlement in discontinued operations	12,205	10,844	46,952	64,413	

# Shares Outstanding

	Q4 FY16
Shares Outstanding at period end	33.1 million
Future conversion of stock options & restricted stock	<u>0.7 million</u>
Total future shares outstanding upon conversions	<u>33.8 million</u>

	Q4 FY16
Basic weighted average shares	31.8 million
Diluted weighted average shares	31.8 million

# Deferred Tax Asset

<i>(\$ in millions)</i>	<u>Sep 30, 2015</u>	<u>Sep 30, 2016</u>
<b>Deferred Tax Assets</b>	\$ 383.0	\$ 376.3
<b>Valuation Allowance</b>	(57.6)	(66.3)
<b>Net Deferred Tax Assets</b>	<u>\$ 325.4</u>	<u>\$ 310.0</u>

As of September 30, 2016, our valuation allowance of \$66.3 million related to our deferred tax assets remains consistent with the determinations we made during the period ended September 30, 2015. The \$8.6 million increase in valuation allowance during the fiscal year relates to certain state tax attributes impacted by our legal entity restructuring. See Form 10-K for additional detail