Beazer Homes USA, Inc. Q2 2018 Earnings Presentation





Forward Looking Statements

This presentation contains certain statements that may be deemed "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements represent our expectations or beliefs concerning future results, and it is possible that the results described will not be achieved. These forward-looking statements can generally be identified by the use of statements that include words such as "estimate," "project," "believe," "expect," "anticipate," "intend," "plan," "foresee," "likely," "will," "goal," "target" or other similar words or phrases. All forward-looking statements are based upon information available to us on the date of this presentation. These forward-looking statements are subject to risks, uncertainties and other factors, many of which are outside of our control, that could cause actual results to differ materially from the results discussed in the forward-looking statements, including, among other things, the matters discussed in our Form 10-Q for the period ended March 31, 2018 in the section captioned "Management's Discussion and Analysis of Financial Condition and Results of Operations." Additional information about factors that could lead to material changes in performance is contained in Part I, Item 1A - Risk Factors of our Annual Report on Form 10-K for the fiscal year ended September 30, 2017. These factors are not intended to be an all-inclusive list of risks and uncertainties that may affect the operations, performance, development and results of our business, but instead are the risks that we currently perceive as potentially being material. Such factors may include: (i) economic changes nationally or in local markets, changes in consumer confidence, declines in employment levels, inflation or increases in the quantity and decreases in the price of new homes and resale homes on the market; (ii) the cyclical nature of the homebuilding industry and a potential deterioration in homebuilding industry conditions; (iii) factors affecting margins, such as decreased land values underlying land option agreements, increased land development costs on communities under development or delays or difficulties in implementing initiatives to reduce our production and overhead cost structure; (iv) the availability and cost of land and the risks associated with the future value of our inventory, such as additional asset impairment charges or writedowns; (v) shortages of or increased prices for labor, land or raw materials used in housing production, and the level of quality and craftsmanship provided by our subcontractors; (vi) estimates related to homes to be delivered in the future (backlog) are imprecise, as they are subject to various cancellation risks that cannot be fully controlled; (vii) a substantial increase in mortgage interest rates, increased disruption in the availability of mortgage financing, the recent change in tax laws regarding the deductibility of mortgage interest for tax purposes or an increased number of foreclosures; (viii) government actions, policies, programs and regulations directed at or affecting the housing market (including the Tax Cuts and Jobs Act, the Dodd-Frank Act and the tax benefits associated with purchasing and owning a home); (ix) changes in existing tax laws or enacted corporate income tax rates, including pursuant to the Tax Cuts and Jobs Act; (x) our cost of and ability to access capital, due to factors such as limitations in the capital markets or adverse credit market conditions, and otherwise meet our ongoing liquidity needs, including the impact of any downgrades of our credit ratings or reductions in our tangible net worth or liquidity levels; (xi) our ability to reduce our outstanding indebtedness and to comply with covenants in our debt agreements or satisfy such obligations through repayment or refinancing; (xii) increased competition or delays in reacting to changing consumer preferences in home design; (xiii) weather conditions or other related events that could result in delays in land development or home construction, increase our costs or decrease demand in the impacted areas; (xiv) estimates related to the potential recoverability of our deferred tax assets; (xv) potential delays or increased costs in obtaining necessary permits as a result of changes to, or complying with, laws, regulations or governmental policies, and possible penalties for failure to comply with such laws, regulations or governmental policies, including those related to the environment; (xvi) the results of litigation or government proceedings and fulfillment of any related obligations; (xvii) the impact of construction defect and home warranty claims, including water intrusion issues in Florida; (xviii) the cost and availability of insurance and surety bonds, as well as the sufficiency of these instruments to cover potential losses incurred; (xix) the performance of our unconsolidated entities and our unconsolidated entity partners; (xx) the impact of information technology failures or data security breaches; (xxi) terrorist acts, natural disasters, acts of war or other factors over which the Company has little or no control; or (xxii) the impact on homebuilding in key markets of governmental regulations limiting the availability of water. Any forward-looking statement speaks only as of the date on which such statement is made and, except as required by law, we undertake no obligation to update any forward-looking statement to reflect events or circumstances after the date on which such statement is made or to reflect the occurrence of unanticipated events. New factors emerge from time-totime, and it is not possible for management to predict all such factors.



Introduction

Allan Merrill - President & Chief Executive Officer

Bob Salomon - EVP & Chief Financial Officer

David Goldberg - Vice President, Treasurer



Strong Second Quarter of Fiscal 2018

| Results | Q2 FY 2018 | YoY Change |
|----------------------------|------------|------------|
| Homebuilding Revenue (\$M) | \$441.1 | +4.6% |
| HB Gross Margin %* | 21.3% | +60 bps |
| Adjusted EBITDA** (\$M) | \$39.5 | +19.1% |
| Sales Pace | 3.7 | +10.3% |
| Land Spend (\$M) | \$143.4 | +39.4% |

^{**}Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix



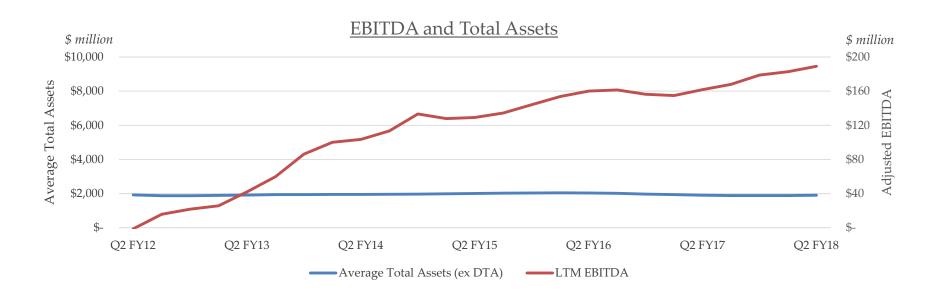
^{*}Excludes impairments, abandonments and interest included in cost of sales

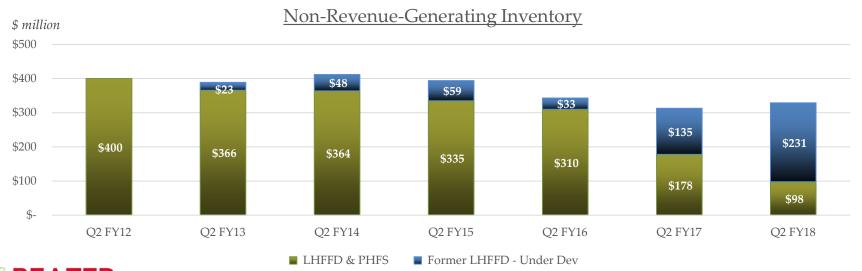
Emphasizing Value and Affordability

- Focus on serving Millennials and Baby Boomers
- Delivering Extraordinary Value at an Affordable Price
 - Desirable locations
 - Energy efficient homes
 - Choices (Choice Plans & Mortgage Choice)



Improvements in ROA and Capital Efficiency







2nd Quarter Results

| Results | Q2 FY 2018 | YoY Change |
|-------------------------------|------------|------------|
| New Home Orders | 1,679 | +8.4% |
| Sales Pace | 3.7 | +10.3% |
| Average Selling Price (\$K) | \$348.4 | +2.3% |
| Backlog ASP (\$K) | \$383.0 | +10.3% |
| Closings | 1,266 | +2.2% |
| Backlog Conversion | 66.7% | +240 bps |
| Average Community Count | 151 | (3) |
| Homebuilding Revenue (\$M) | \$441.1 | +4.6% |
| HB Gross Margin %* | 21.3% | +60 bps |
| SG&A as % of Total Revenue | 12.8% | (50) bps |
| Adjusted EBITDA** (\$M) | \$39.5 | +19.1% |
| Net Income - Cont. Ops. (\$M) | \$11.6 | NA |

^{*}Excludes impairments, abandonments, and interest included in cost of sales

^{**}Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix



"2B-10" Plan Ranges vs. LTM Results

| | | "2B-10" Plan Ranges | Q2 FY18 LTM Results |
|---------|--|---|------------------------|
| Revenue | Sales / Community/ Month Average Selling Price ("ASP") Average Community Count | 2.8 - 3.2 \$340k - \$350k 170 - 175 | 3.1 \$346.2k 154 |
| | Total Revenue | \$2.0 billion | \$2.0 billion |
| Margin | HB Gross Margin %* SG&A (% of Total Revenue) | 21% - 22% | 21.4% |
| Margin | SG&A (% of Total Revenue) | 11% - 12% | 12.1% |
| | Adjusted EBITDA** | \$200 million | \$189.1 million |

"2B-10" is a multi-year plan to reach \$2 billion in Revenue and 10% EBITDA Margin

^{**}Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix



^{*}Excludes impairments, abandonments, interest included in cost of sales and certain warranty items

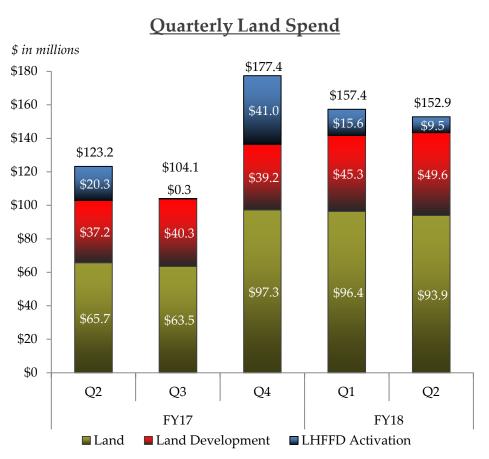
3rd Quarter Expectations

| Metric | Q3 FY18 vs Prior Year |
|-------------------------|-----------------------|
| New Home Orders | Relatively Flat |
| Closings | Relatively Flat |
| Backlog Conversion | Around 60% |
| Average Selling Price | Around \$370k |
| HB Gross Margin % | Slightly Below 21.0% |
| SG&A % of Total Revenue | Down |
| Adjusted EBITDA | Up |
| Land Spend | Up Significantly |

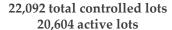
| Tax Rate | 27% in 2H FY18 |
|----------|----------------|
|----------|----------------|

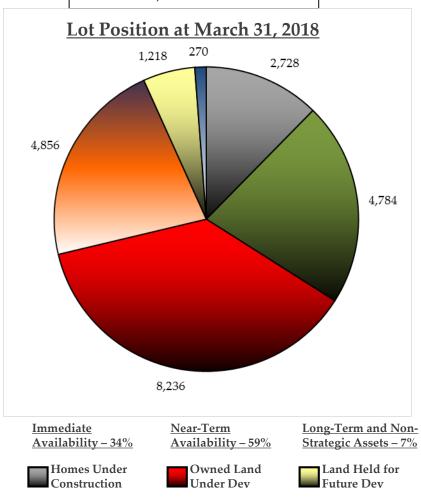


Land Spend & Lot Position



| Option Lots as % of Active Lots | | | | | | | | |
|---------------------------------|-----|-----|-----|-----|--|--|--|--|
| Q2 FY14 | | | | | | | | |
| 25% | 27% | 30% | 31% | 24% | | | | |





Lots Under

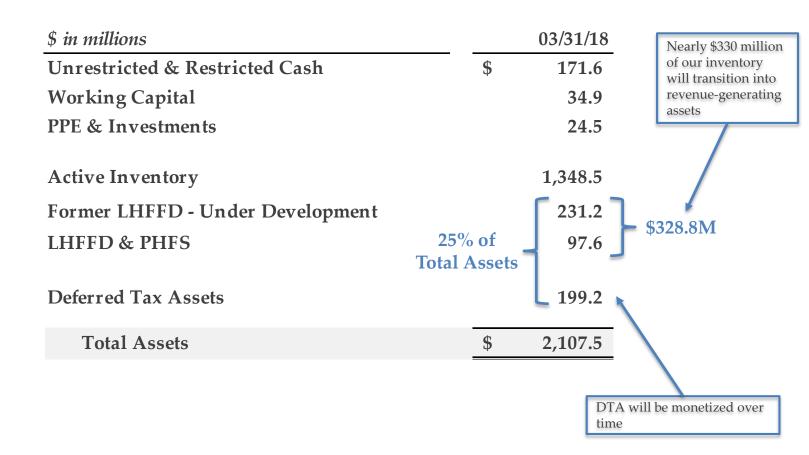
Option

Finished Lots

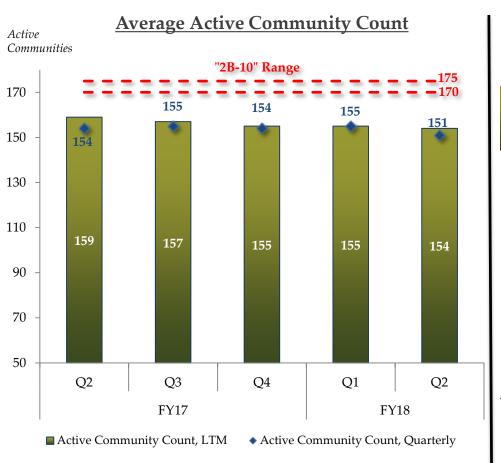
Property Held for

Sale

Driving ROA Through Increased Capital Efficiency



Community Count



Community Count Activity

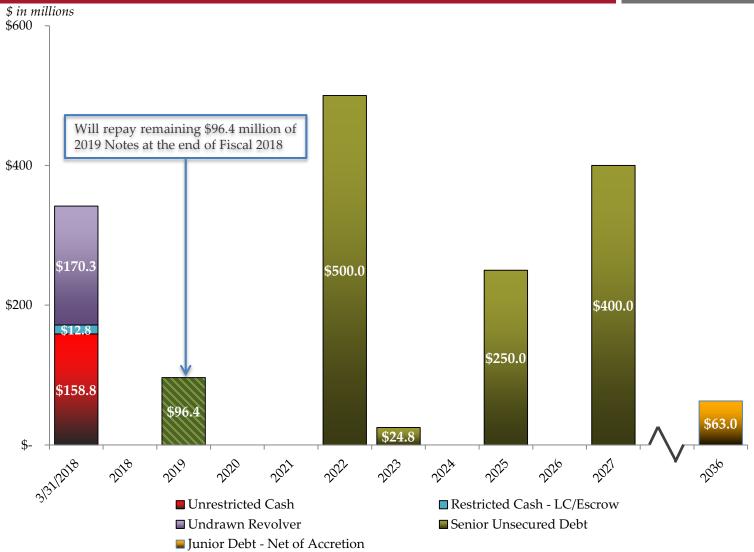
| Active Communities at 3/31/2018 | 153 |
|---|------|
| Opening in Next ~6 Months | + 37 |
| Under Development (excluding former LHFFD & opening in N6M) | + 19 |
| Former LHFFD Not Yet Activated (excluding opening in N6M) | + 13 |
| Approved But Not Yet Closed (excluding opening in N6M) | + 27 |
| Closing in Next ~6 Months | (46) |

The information above is as of 3/31/2018

Note: An active community has achieved at least 2 initial sales and has at least 2 unsold units remaining



Maturity Schedule – 3/31/2018

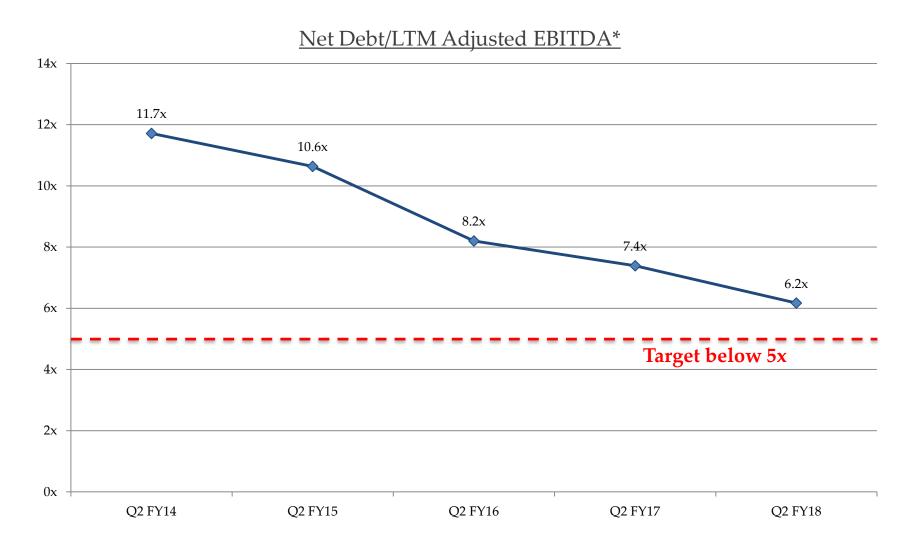


Notes:

- -There is an additional \$4.1 million of secured divisional debt on the balance sheet with various maturity dates



Improving Leverage



*Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix



Focus for Fiscal 2018

➤ Push to achieve "2B-10"

➤ Balanced Growth = Earnings Growth + Capital Efficiency

➤ Drive toward double-digit ROA



Beazer Outreach

BP MS 150 (Houston/Austin, TX) Supporting National MS Society







Rock 'n' Roll Marathon (Nashville, TN) Supporting Fisher House Foundation





Appendices



Q2 Results

\$ in millions, except ASP

| | F | 17 Q2 | FY18 Q2 | Δ |
|---------------------------------|---|-------|-------------|------------|
| Profitability | | | | |
| Total Revenue \$ | 5 | 425.5 | \$ 455.2 | 7.0% |
| Adjusted EBITDA* \$ | 5 | 33.2 | \$ 39.5 | \$ 6.3 |
| Net Income/Loss (Cont. Ops.) \$ | 3 | (7.5) | \$ 11.6 | \$ 19.1 |
| Unit Activity | | | | |
| Orders | | 1,549 | 1,679 | 8.4% |
| Closings | | 1,239 | 1,266 | 2.2% |
| Average Sales Price (\$000's) | 5 | 340.5 | \$ 348.4 | 2.3% |
| Cancellation Rate | | 16.6% | 14.9% | (170 bps) |
| Active Community Count, Avg** | | 154 | 151 | (1.7)% |
| Sales/Community/Month | | 3.4 | 3.7 | 10.3% |
| Margins | | | | |
| HB Gross Margin*** | | 20.7% | 21.3% | 60 bps |
| SG&A (% of Total Revenue) | | 13.3% | 12.8% | (50 bps) |
| Balance Sheet | | | | |
| Unrestricted Cash \$ | 5 | 138.8 | \$ 158.8 | \$ 20.0 |
| Land & Development Spending \$ | 5 | 102.9 | \$ 143.4 | \$ 40.5 |

Note: Variances are calculated using un-rounded numbers

^{***}Excludes impairments, abandonments, and interest included in cost of sales



^{*}Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix

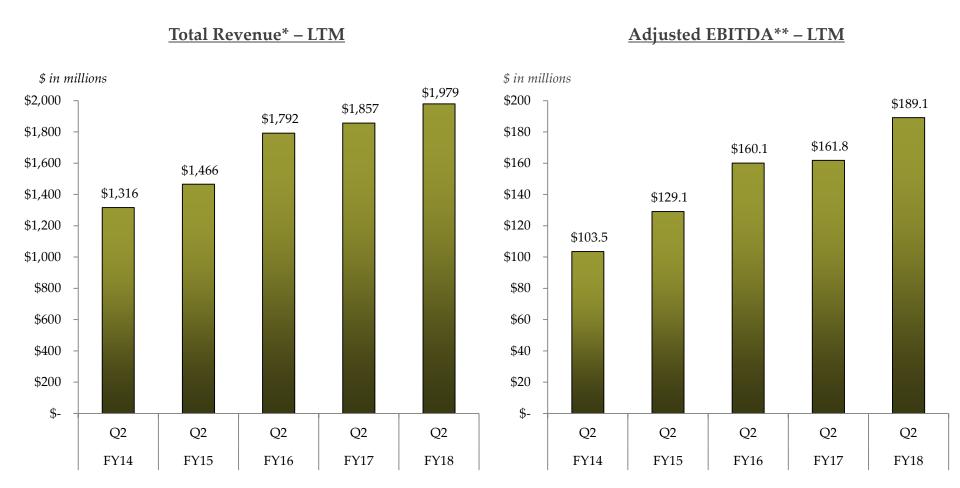
^{**}Active Community Count was 158 at 3/31/2017 and 153 at 3/31/2018

Backlog Detail

| | | Q2 FY17 | | Q2 FY18 |
|---|-------|---------|-------|---------|
| Quarter Ending Backlog (units) | | 2,236 | | 2,312 |
| Quarter Ending Backlog (\$ in millions) | \$ | 776.4 | \$ | 885.4 |
| ASP in Backlog (\$ in thousands) | \$ | 347.2 | 383.0 | |
| | | | | |
| Quarter Beg. Backlog | | 1,926 | | 1,899 |
| Scheduled to Close in Future Qtrs. | (898) | | | (839) |
| Backlog Scheduled to Close in the Qtr. | 1,028 | | | 1,060 |
| Backlog Activity: | | | | |
| Cancellations | | (83) | | (73) |
| Pushed to Future Quarters | | (65) | | (97) |
| Close Date Brought Forward | | 72 | | 73 |
| Sold & Closed During the Qtr | | 287 | | 303 |
| Total Closings in the Quarter | | 1,239 | | 1,266 |
| Backlog Conversion Rate | | 64.3% | | 66.7% |



Increases in LTM Revenue and EBITDA



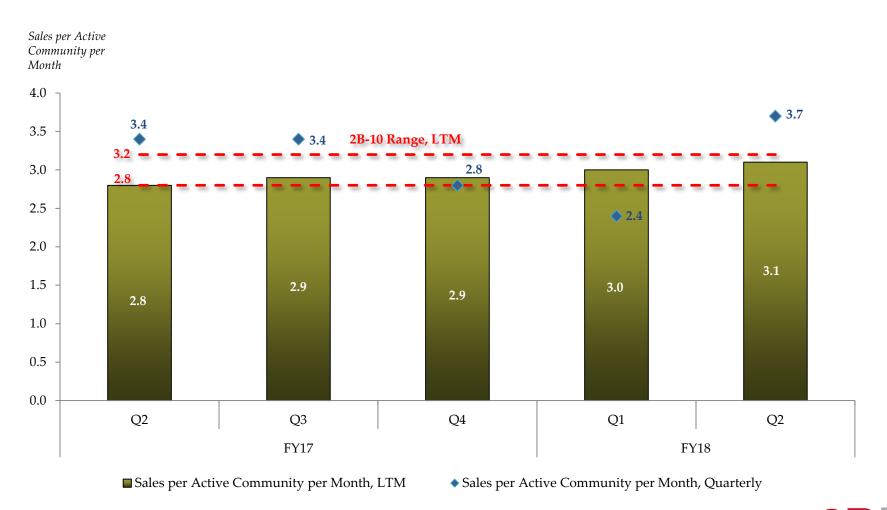
^{*}Total Revenue is for Continuing Operations





^{**}Details are included on the "Adjusted EBITDA Reconciliation" slide in the appendix

Sales Pace Within "2B-10" Target Range

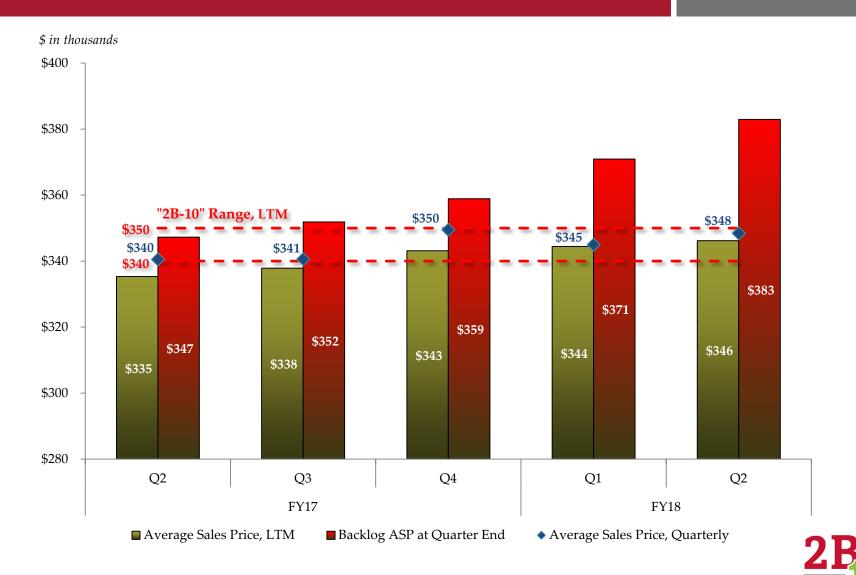




Note: An active community has achieved at least 2 initial sales and has at least 2 unsold units remaining



Backlog ASP Suggests Further Growth

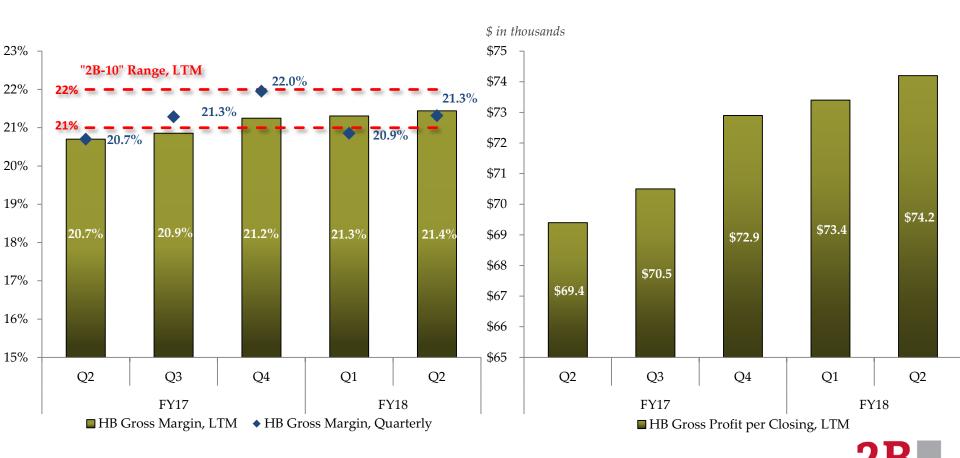




Gross Margin Within "2B-10" Range

Homebuilding Gross Margin*

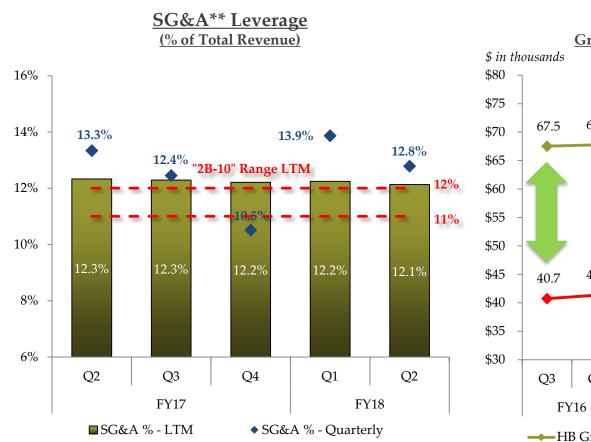
Homebuilding Gross Profit Dollars Per Closing*

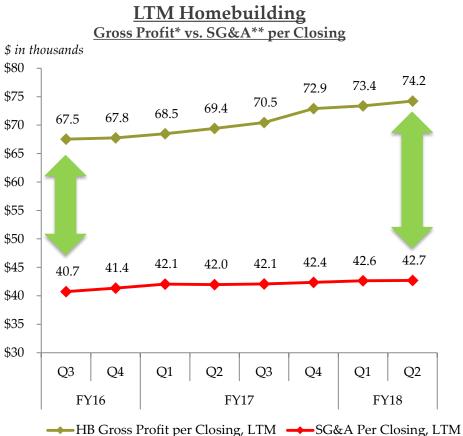


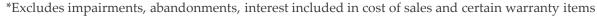
*Excludes impairments, abandonments and interest included in cost of sales as well as certain warranty items



SG&A Leverage as Revenue Grows







^{**} Q1 FY17 SG&A excludes a \$2.7 million write-off of a legacy investment in a development site



Capital Efficiency Strategies: LHFFD Impact on Margin

| Fiscal Year 2018 | | | | | | | | |
|---|---|---------------------------|-----------------|---------------------------|--|--|--|--|
| Capital Strategy | Rationale | Gross Margin Impact | % of Revenue | Total Margin Impact | | | | |
| Former LHFFD Assets | Cash generationDrive higher ROAIncremental EBITDA | ~ 500 bps | ~ 8% | ~ 40 bps | | | | |
| Slightly lower total margin impact in FY18 compared to FY17 | | | | | | | | |

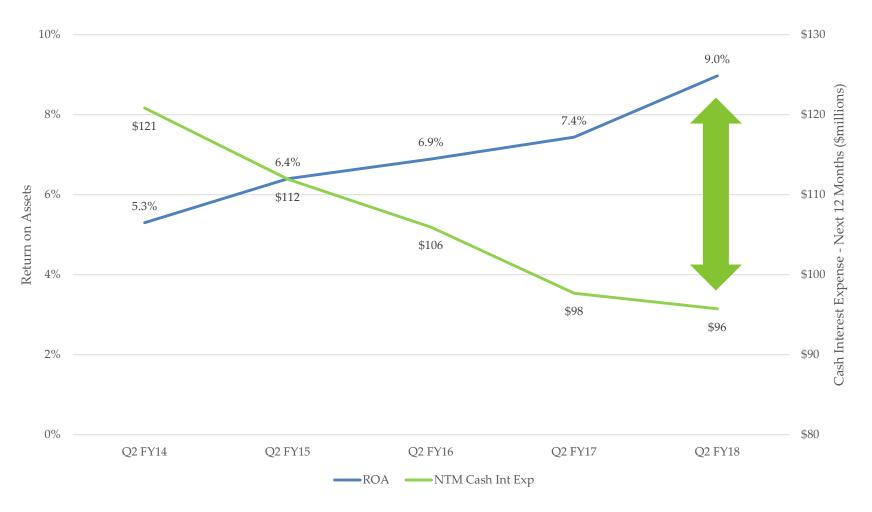




Capital Efficiency Strategies: Land Banking & ROA

- Margin impact related to the cost of using land bank financing is normally ~400bps, or ~20% of the gross margin
- Turnover benefit is typically 2x
- As a result, land banking is significantly ROA accretive
- For FY18, our % of closings from land banking will be up versus the prior year. However, based on our current portfolio of land banked deals, we do not expect a material impact on total company margin for the full year

Push Toward 10+ ROA with Declining Cost of Capital



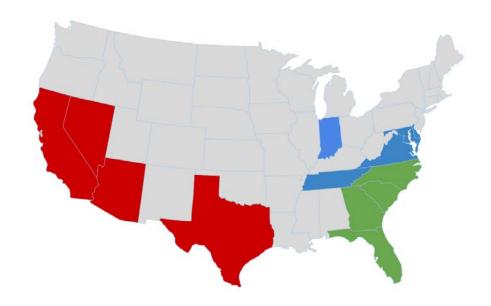
Notes

- ROA is LTM Adjusted EBITDA/Total Assets at end of period
- NTM Cash Int Exp is cash interest due for following 12-month period assuming principal balances and interest rates remain fixed at their end of period position



Geographic Mix Impacts Q2 ASP

| | Q2 FY17 | Q2 FY18 | Change in | Change in | Q2 FY17 | Q2 FY18 | Change in |
|------|---------|---------|-----------------|--------------|----------|--------------|--------------|
| | ASP | ASP | ASP (\$) | ASP (%) | Closings | Closings | Mix |
| West | \$330K | \$344K | \$14K | 4.3% | 45.3% | 51.5% | 6.2% |
| East | \$396K | \$372K | \$-24K | -6.1% | 23.1% | 22.0% | -1.1% |
| SE | \$315K | \$337K | \$22K | 7.1% | 31.6% | 26.5% | -5.1% |



Geographic Mix Impacts Q2 Margin

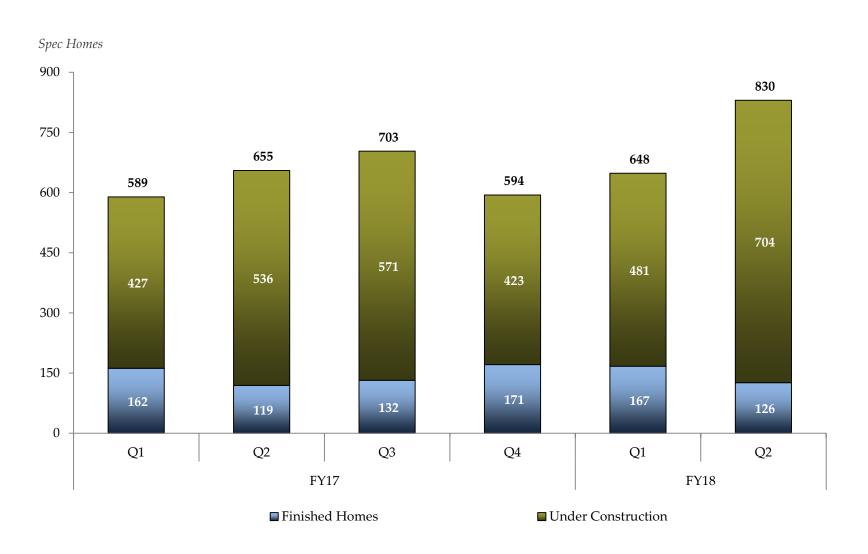
| | Q2 FY17 | Q2 FY18 | Change in | Q2 FY17 | Q2 FY18 | Change in |
|------|---------|---------------|-----------|--------------|--------------|--------------|
| | GM% | GM% | GM% | Closings | Closings | Mix |
| West | 21.2% | 23.1% | 190bps | 45.3% | 51.5% | 6.2% |
| East | 19.4% | 18.8% | (60)bps | 23.1% | 22.0% | -1.1% |
| SE | 20.1% | 17.3 % | (280)bps | 31.6% | 26.5% | -5.1% |



Note: Segment gross margin excludes required capitalization of indirects, impairments and interest included in cost of sales



Available Specs





Debt Structure

| (In thousands) | Maturity Date | Next Call | Call Price | Mar 31, 2017 | Mar 31, 2018 |
|---------------------------------|---------------|------------|------------|--------------|--------------|
| 5.750% Senior Notes | June 2019 | 3/15/2019 | 100.000 | 321,393 | 96,393 |
| 8.750% Senior Notes | March 2022 | 3/15/2019 | 104.375 | 500,000 | 500,000 |
| 7.250% Senior Notes | February 2023 | 2/1/2019 | 102.417 | 199,834 | 24,834 |
| 6.750% Senior Notes | March 2025 | 3/15/2020 | 105.063 | 250,000 | 250,000 |
| 5.875% Senior Notes | October 2027 | 10/15/2022 | 102.938 | - | 400,000 |
| Unamortized debt premiums | | | | 3,799 | 3,026 |
| Unamortized debt issuance costs | | | | (16,478) | (15,905) |
| Total Senior Notes, net | | | | 1,258,548 | 1,258,348 |
| | | | | | |
| Junior Subordinated Notes | July 2036 | | | 60,903 | 62,970 |
| Other Secured Notes payable | Various Dates | | | 14,911 | 4,139 |
| Total debt, net | | | | \$1,334,362 | \$1,325,457 |

Notes:

Junior Subordinated Notes net of unamortized accretion of \$39,870 and \$37,803, respectively



Adjusted EBITDA Reconciliation

| | Three Months Ended March 31, | | | LTM | LTM Ended March 31, | | | |
|--|------------------------------|-----------|-----------|------------|-----------------------|-------------|--|--|
| (In thousands) | 2017 | 2018 | Variance | 2017 | 2018 | Variance | | |
| Net income (loss) | \$ (7,535) | \$ 11,558 | \$ 19,093 | \$ (4,036) | \$ (78,612) | \$ (74,576) | | |
| Expense (benefit) from income taxes | (4,493) | 993 | 5,486 | 12,511 | 118,665 | 106,154 | | |
| Interest amortized to home construction and land sales | 10.010 | 10 (FF | (1 (1) | 94.077 | 90 499 | 4 E11 | | |
| expenses, capitalized interest impaired | 19,819 | 19,655 | (164) | 84,977 | 89,488 | 4,511 | | |
| Interest expense not qualified for capitalization | 4,046 | 1,650 | (2,396) | 20,621 | 11,423 | (9,198) | | |
| EBIT | 11,837 | 33,856 | 22,019 | 114,073 | 140,964 | 26,891 | | |
| Depreciation and amortization and stock-based | E 40E | E ((A | 1(0 | 22.272 | 22 (00 | 220 | | |
| compensation amortization | 5,495 | 5,664 | 169 | 22,272 | ⁷ 2 22,600 | 328 | | |
| EBITDA | 17,332 | 39,520 | 22,188 | 136,345 | 163,564 | 27,219 | | |
| Loss on debt extinguishment | 15,563 | - | (15,563) | 26,527 | 22,971 | (3,556) | | |
| Inventory impairments and abandonments | 282 | - | (282) | 11,757 | 2,557 | (9,200) | | |
| Additional insurance recoveries from third-party insurer | - | - | - | (15,500) | - | 15,500 | | |
| Write-off of deposit on legacy land investment | | | <u> </u> | 2,700 | | (2,700) | | |
| Adjusted EBITDA | \$ 33,177 | \$ 39,520 | \$ 6,343 | \$ 161,829 | \$ 189,092 | \$ 27,263 | | |



Deferred Tax Assets - Summary

| (\$ in millions) | March 31, | | March 31, | | | |
|-------------------------|-----------|--------|-----------|--------|--|--|
| | 2017 | | | 2018 | | |
| Deferred Tax Assets | \$ | 383.6 | \$ | 253.9 | | |
| Valuation Allowance | | (66.3) | | (54.7) | | |
| Net Deferred Tax Assets | \$ | 317.3 | \$ | 199.2 | | |

As of March 31, 2018, our valuation allowance of \$54.7 million related to our deferred tax assets remains consistent with the determinations we made during the period ended September 30, 2017. See Form 10-Q for additional detail.

Note: Totals may not foot due to rounding

