

Beazer Homes Files First and Second Quarter Fiscal 2008 Financial Statements

May 15, 2008

ATLANTA--(BUSINESS WIRE)--May 15, 2008--Beazer Homes USA, Inc. (NYSE: BZH) (www.beazer.com) today filed its quarterly reports on Forms 10-Q for the quarters ended December 31, 2007 and March 31, 2008. With the filing of these reports, the Company has completed the filing of all of its previously past due periodic reports with the Securities and Exchange Commission.

In conjunction with these filings, the Company today announced its financial results for the quarter ended December 31, 2007 and the quarter and six months ended March 31, 2008. Summary results of the first and second quarter of fiscal 2008 are as follows:

Quarter Ended December 31, 2007

- -- Reported net loss of \$(138.2) million, or \$(3.59) per share, including pre-tax charges related to inventory impairments and abandonment of land option contracts of \$168.5 million and impairments related to joint venture investments of \$12.8 million. For the first quarter of the prior fiscal year, net loss totaled \$(79.9) million, or \$(2.09) per share.
- -- Total revenues: \$503.1 million, compared to \$802.5 million in the first quarter of the prior year.
- -- Home closings: 2,006 homes, compared to 2,664 in the first quarter of the prior year.
- -- Average sales price: \$244,700 compared to \$282,500 in the first quarter of the prior year.
- -- New orders: 1,252 homes, compared to 1,783 in the first quarter of the prior year.

Quarter Ended March 31, 2008

- -- Reported net loss from continuing operations of \$(228.7) million, or \$(5.93) per share, including pre-tax charges related to inventory impairments and abandonment of land option contracts of \$187.9 million, and impairments related to joint venture investments of \$31.7 million. In addition, the company incurred goodwill impairment charges of \$48.1 million. For the prior fiscal year second quarter, net loss from continuing operations totaled \$(58.1) million, or \$(1.51) per diluted share.
- -- Reported net loss from discontinued operations of \$(1.2) million, or \$(0.03) per diluted share, compared to net income from discontinued operations of \$0.9 million, or \$0.02 per diluted share.
- -- Total revenues: \$405.4 million, compared to \$823.6 million in the second quarter of the prior year.
- -- Home closings: 1,568 homes, compared to 2,748 in the second quarter of the prior year.
- -- Average sales price: \$255,500 compared to \$280,800 in the second quarter of the prior year.
- -- New orders: 1,956 homes, compared to 4,090 in the second

quarter of the prior year.

As of March 31, 2008

- -- Cash and cash equivalents: \$277.3 million (including \$3.6 million of restricted cash).
- -- No cash borrowings outstanding on revolving credit facility.
- -- Net debt to capitalization: 61.2%
- Backlog: 2,619 homes with a sales value of \$672.5 million compared to 5,563 homes with a sales value of \$1.67 billion as of March 31, 2007.

"As evidenced by the results we released today, market conditions remained weak for the homebuilding industry in the first half of fiscal 2008, and we maintain a disciplined and cautious operating approach as we believe the remainder of this fiscal year will be very challenging," said Ian J. McCarthy, President and Chief Executive Officer. "The actions we are taking to reduce direct costs, overhead expenses, land spending and inventory will enable us to generate cash and preserve liquidity at this difficult time in the housing industry. At the same time, strategic actions such as our decisions to reallocate capital and resources within our geographic footprint and further efforts to differentiate Beazer Homes in the eyes of the consumer will enable us to enhance shareholder value over the long run."

"Completing the restatement of our prior years' financial results and filing all outstanding periodic financial reports is an important step for Beazer Homes," McCarthy continued. "We look forward to resuming regular quarterly communication of our financial and operating results and appreciate the patience and support shown to us by our investors, customers, and business partners while we worked through the restatement."

Quarter Ended December 31, 2007

Homebuilding revenues declined 37.1% for the quarter ended December 31, 2007, due to both a 24.7% decline in home closings and a 13.4% decline in average selling price from the same period in the prior fiscal year. The decrease in home closings was driven primarily by declines in the West and Southeast regions, offset somewhat by an increase in the Mid-Atlantic region. Net new home orders totaled 1,252, a decline of 29.8% from the prior fiscal year. At 46.6%, the cancellation rate for the guarter was comparable to the 43.1% rate experienced for the same period in the prior fiscal year.

During the first quarter, margins were negatively impacted by both the average sales price decline and reduced closing volume as compared to the same period a year ago. In addition, the Company incurred pre-tax charges to abandon land option contracts, to recognize inventory impairments and impairments in joint ventures of \$27.0 million, \$141.5 million, and \$12.8 million, respectively.

The Company continued to reduce its land position and unsold home inventories. The Company controlled 58,146 lots at December 31, 2007, reflecting a reduction of 6.3% from the level as of September 30, 2007. As of December 31, 2007, unsold finished homes totaled 679, declining by 49.4% and 21.2% from the level a year ago and as of September 30, 2007, respectively.

Quarter Ended March 31, 2007

Homebuilding revenues declined 48.6% for the quarter ended March 31, 2008, due to both a 42.9% decline in home closings and a 9.0% decline in average selling price from the same period in the prior fiscal year. Home closings declined in all regions, with the most significant declines in Florida and the Southeast regions. Net new home orders totaled 1,956, a decline of 52.2% from the prior fiscal year. The cancellation rate for the quarter was 33.7%, comparable to the 29.1% rate experienced for the same period in the prior fiscal year, but down substantially from 46.6% experienced in the December quarter.

During the second quarter, margins were negatively impacted by both the average sales price decline and reduced closing volume as compared to the same period a year ago. In addition, the Company incurred pre-tax charges to abandon land option contracts, to recognize inventory impairments and impairments in joint ventures of \$13.2 million, \$174.7, and \$31.7, respectively. In addition, the Company incurred pre-tax non-cash goodwill impairment charges of \$48.1 million related to reporting units in Arizona, New Jersey, Southern California, and Virginia.

As previously announced, on February 1, 2008, the Company determined that it would discontinue its mortgage origination services through Beazer Mortgage Corporation ("BMC") and entered into a marketing services arrangement with Countrywide Financial Corporation. Commencing with the second quarter, the Company has classified the results of operations from BMC, previously included in our Financial Services segment, as discontinued operations in its condensed consolidated financial statements. Net loss from discontinued operations net of tax was \$(1.2) million for the quarter ended March 31, 2008. This loss included approximately \$0.6 million of severance and termination benefits and other charges directly related to the cessation of BMC operating activities. In addition, during the quarter ended March 31, 2008, the Company wrote off its entire \$7.1 million investment in Homebuilders Financial Network LLC ("HFN"), a joint venture investment established to provide related mortgage services.

The Company controlled 54,212 lots at March 31, 2008, reflecting a 6.7% reduction from levels as of December 31, 2007. As of March 31, 2008, unsold finished homes totaled 439, declining by 38.8% and 49.1% from the level a year ago and as of September 30, 2007, respectively.

At March 31, 2008, the Company had a cash balance of \$277.3 million, which included \$3.6 million of restricted cash. As the first and second fiscal quarters are seasonally low in terms of closings, cash used in operating activities was \$27.6 million for the six months ended March 31, 2008. In addition, during the first six months of the fiscal year, the Company repaid \$99.8 million of secured notes payable and paid a consent fee to holders of its Senior Notes and Senior Convertible Notes and related expenses totaling \$21.1 million.

Subsequent Developments

Subsequent to March 31, 2008, the Company received a cash tax refund of approximately \$55.8 million relating to a fiscal 2007 net operating loss

carried back to fiscal 2005. In addition, the Company currently has pending asset sales with estimated net cash proceeds in excess of \$100 million which are expected to close over the next 120 days. These assets are located both in markets the Company is exiting and in those where the Company is maintaining a presence but has determined that sale of certain assets in these markets best optimizes its capital and resource allocation. The Company is continuing to pursue opportunities for the disposition of its remaining land holdings and inventory in those markets that it is in the process of exiting.

On May 13, 2008, the Company obtained a limited waiver, which relaxes, until June 30, 2008, our minimum consolidated tangible net worth and maximum leverage ratio requirements under our Revolving Credit Facility. During the term of the limited waiver, the minimum consolidated tangible net worth shall not be less than \$700 million and the leverage ratio shall not exceed 2.50 to 1.00. The Company is currently negotiating an amended covenant package with its bank group and expects to enter into an amendment prior to finalizing its financial statements for the fiscal quarter ending June 30, 2008. The Company currently has no cash borrowings outstanding under the revolving credit facility and current availability net of letters of credit of approximately \$55.0 million.

Ongoing External Investigations

As previously disclosed, the Company and its subsidiary, Beazer Mortgage Corporation, are under investigations by the United States Attorney's Office in the Western District of North Carolina, as well as other state and federal agencies, concerning the matters that were the subject of the Audit Committee's independent investigation. In addition, the Company received from the Securities and Exchange Commission a formal order of private investigation to determine whether Beazer Homes and/or other persons or entities involved with Beazer Homes have violated federal securities laws, including, among others, the anti-fraud, books and records, internal accounting controls, periodic reporting and certification provisions thereof. The Company is fully cooperating with these investigations which are ongoing. The Company cannot predict or determine the timing or final outcome of the investigations or the effect that any adverse findings in the investigations may have on it.

The Company intends to attempt to negotiate a settlement with prosecutors and regulatory authorities with respect to these matters that would allow us to quantify our exposure associated with reimbursement of losses and payment of regulatory and/or criminal fines, if they are imposed. However, no settlement has been reached with any regulatory authority and the Company believes that although it is probable that a liability exists related to this exposure, it is not reasonably estimable at this time.

Conference Call

The Company will hold a conference call tomorrow, May 16, 2008, at 11:00 AM ET to discuss these results and take questions. Interested parties may listen to the conference call and view the Company's slide presentation over the internet by going to the "Investor Relations" section of the Company's website at www.beazer.com. To access the conference call by telephone, listeners should dial 877-601-3546 or 210-234-0031. To be admitted to the call, verbally supply the passcode "BZH". A replay of the call will be available shortly after the conclusion of the live call. To directly access the replay, dial 866-448-7650 or 203-369-1199 (available until midnight ET on May 23, 2008), or visit www.beazer.com. A replay of the webcast will be available at www.beazer.com for approximately 30 days.

Beazer Homes USA, Inc., headquartered in Atlanta, is one of the country's ten largest single-family homebuilders with operations in Arizona, California, Colorado, Delaware, Florida, Georgia, Indiana, Kentucky, Maryland, Nevada, New Jersey, New Mexico, New York, North Carolina, Ohio, Pennsylvania, South Carolina, Tennessee, Texas, Virginia and West Virginia. Beazer Homes is listed on the New York Stock Exchange under the ticker symbol "BZH."

Forward Looking Statements

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forwardlooking statements represent our expectations or beliefs concerning future events, and it is possible that the results described in this press release will not be achieved. These forward-looking statements are subject to risks, uncertainties and other factors, many of which are outside of our control, that could cause actual results to differ materially from the results discussed in the forward-looking statements, including, among other things, (i) the timing and final outcome of the United States Attorney investigation, the Securities and Exchange Commission's ("SEC") investigation and other state and federal agency investigations, the putative class action lawsuits, the derivative claims, multi-party suits and similar proceedings as well as the results of any other litigation or government proceedings; (ii) material weaknesses in our internal control over financial reporting; (iii) additional asset impairment charges or writedowns; (iv) economic changes nationally or in local markets, including changes in consumer confidence, volatility of mortgage interest rates and inflation; (v) continued or increased downturn in the homebuilding industry; (vi) estimates related to homes to be delivered in the future (backlog) are imprecise as they are subject to various cancellation risks which cannot be fully controlled, (vii) continued or increased disruption in the availability of mortgage financing; (viii) our cost of and ability to access capital and otherwise meet our ongoing liquidity needs including the impact of any further downgrades of our credit ratings; (ix) potential inability to comply with covenants in our debt agreements; (x) continued negative publicity; (xi) increased competition or delays in reacting to changing consumer preference in home design; (xii) shortages of or increased prices for labor, land or raw materials used in housing production; (xiii) factors affecting margins such as decreased land values underlying land option agreements, increased land development costs on projects under development or delays or difficulties in implementing initiatives to reduce production and overhead cost structure; (xiv) the performance of our joint ventures and our joint venture partners; (xv) the impact of construction defect and home warranty claims and the cost and availability of insurance, including the availability of insurance for the presence of moisture intrusion; (xvi) a material failure on the part of our subsidiary Trinity Homes LLC to satisfy the conditions of the class action settlement agreement, including assessment and remediation with respect to moisture intrusion related issues; (xvii) delays in land development or home construction resulting from adverse weather conditions; (xviii) potential delays or increased costs in obtaining necessary permits as a result of changes to, or complying with, laws, regulations, or governmental policies and possible penalties for failure to comply with such laws, regulations and governmental policies; (xix) effects of changes in accounting policies, standards, guidelines or principles; or (xx) terrorist acts, acts of war and other factors over which the Company has little or no control.

Any forward-looking statement speaks only as of the date on which such statement is made, and, except as required by law, we do not undertake any obligation to update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. New factors emerge from time to time and it is not possible for management to predict all such factors.

BEAZER HOMES USA, INC. CONSOLIDATED OPERATING AND FINANCIAL DATA

(Dollars in thousands, except per share amounts)

FINANCIAL DATA

Quarter Ended December 31, 2007 2006

INCOME STATEMENT

Total revenue \$ 503,148 \$ 802,535

Home construction and land sales expenses 434,676 665,153

Inventory impairments and option contract

abandonments 168,512 140,367

Gross loss (100,040) (2,985)

Selling, general and administrative expenses 93,169 116,916

Depreciation and amortization 6,058 7,558

Operating loss (199,267) (127,459)

Equity in loss of unconsolidated joint ventures (16,140) (2,360)

Other (expense) income, net (2,818) 2,161

Loss before income taxes (218,225) (127,658) Benefit from income taxes (79,989) (47,755)

Net loss \$ (138,236) \$ (79,903)

Net loss per common share:

Basic \$ (3.59) \$ (2.09)

Diluted \$ (3.59) \$ (2.09)

Weighted average shares outstanding, in

thousands:

Basic 38,539 38,280 Diluted 38,539 38,280

SELECTED BALANCE SHEET DATA December September

31, 30, 2007 2007

Cash and cash equivalents (including restricted

cash) \$ 332,527 \$ 459,508 Inventory 2,483,386 2,775,173 Total assets 3,657,893 3,930,021

Total debt (net of discount of \$2,916 and

\$3,033) 1,781,988 1,857,249 Shareholders' equity 1,176,941 1,323,722

Inventory Breakdown

Homes under construction \$ 726,103 \$ 787,102

Development projects in progress 1,275,699 1,546,389

Unimproved land held for future development 10,133 11,101

Land held for sale 144,394 49,473

133,757 143,726 Model homes

Consolidated inventory not owned 193,300 237,382

\$2,483,386 \$2,775,173

BEAZER HOMES USA, INC. CONSOLIDATED OPERATING AND FINANCIAL DATA (Dollars in thousands)

OPERATING DATA

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Quarter Ended December 31,

SELECTED OPERATING DATA 2007 2006

Closings: 394 729 244 200 232 246 431 681 705 808 West region Mid-Atlantic region
Florida region
Southeast region Other homebuilding

2,006 2,664 Total closings

New orders, net of cancellations:

329 443 West region Mid-Atlantic region 80 238
Florida region 151 93
Southeast region 286 465
Other homebuilding 406 54 Other homebuilding 406 544

Total new orders 1,252 1,783 ===========

Backlog units at end of period:

 West region
 426
 889

 Mid-Atlantic region
 479
 615

 Florida region
 157
 355

 Southeast region
 359
 1,105

 Other homebuilding
 810
 1,257

2,231 4,221 Total backlog units _____

Dollar value of backlog at end of period \$605,200 \$1,290,000

BEAZER HOMES USA, INC. CONSOLIDATED OPERATING AND FINANCIAL DATA (Continued) (Dollars in thousands)

> Quarter Ended December 31,

2007 2006 SUPPLEMENTAL FINANCIAL DATA

Revenues

Homebuilding operations \$491,787 \$781,5 Land and lot sales 7,565 12,667 Financial Services 5,436 11,743 Intercompany elimination (1,640) (3,392) \$ 491,787 \$ 781,517

Total revenues \$ 503,148 \$ 802,535 ______ Gross (loss) profit

Homebuilding operations \$(107,755) \$ (18,792) Land and lot sales 2,279 4,064 Financial Services 5,436 11,743

Total gross (loss) profit \$(100,040) \$ (2,985) _____

Depreciation and amortization \$ 6,058 \$ 7,558

Selling, general and administrative
Homebuilding operations \$87,486 \$108,533
5,683 8,383

Total selling, general and administrative \$ 93,169 \$ 116,916

SELECTED SEGMENT INFORMATION

Revenue:

 West region
 \$ 117,888 \$ 297,906

 Mid-Atlantic region
 92,020 91,266

 Florida region
 55,328 91,245

 Southeast region
 97,495 155,612

 Other homebuilding
 136,621 158,155

 Financial services
 5,436 11,743

 Intercompany elimination
 (1,640) (3,392)

Total revenue \$ 503,148 \$ 802,535 _____

Operating (loss) income

 Operating (loss) income

 West region
 \$ (60,205) \$ (26,326)

 Mid-Atlantic region
 (20,547) (9,528)

 Florida region
 (643) (30,701)

 Southeast region
 (43,255) 8,311

 Other homebuilding
 (20,240) (18,888)

 Financial services
 (333) 3,230

Segment operating (loss) income (145,223) (73,9 Corporate and unallocated (54,044) (53,557) (145,223) (73,902)

Total operating (loss) income \$(199,267) \$(127,459)

BEAZER HOMES USA, INC. CONSOLIDATED OPERATING AND FINANCIAL DATA (Dollars in thousands, except per share amounts)

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FINANCIAL DATA

-----Quarter Ended Six Months Ended March 31, March 31, -----

> 2008 2007 2008 2007 -----

INCOME STATEMENT

\$ 405,417 \$ 823,604 \$ 906,071 \$1,619,592 Total revenue

Home construction and

land sales expenses 379,424 706,653 815,740 1,375,198

Inventory impairments and option contract

```
abandonments
                   187,860
                             105,245 356,372 245,612
Gross (loss) profit (161,867)
                             11,706 (266,041)
                                                 (1,218)
Selling, general and
administrative
expenses
                 74,017
                           96,604 162,179 205,996
Depreciation &
Amortization
                  6,226
                            7,619 12,204
                                            15,065
Goodwill impairment (48,105)
                               - 48,105
                  (290,215) (92,517) (488,529) (222,279)
Operating loss
Equity in loss income
of unconsolidated
                 (40,361)
joint ventures
                            (3,713) (56,501) (6,073)
Other (expense)
income
                (4,569)
                          3,115 (7,418) 5,206
Loss from continuing
operations before
income taxes
                  (335,145)
                             (93,115) (552,448) (223,146)
Benefit from income
taxes
              (106,422)
                        (35,044) (186,064) (83,687)
Loss (income) from
continuing
operations
                (228,723)
                            (58,071) (366,384) (139,459)
Loss from
discontinued
operations, net of
             (1,170)
                        880 (1,745) 2,365
tax
Net loss
              $ (229,893) $ (57,191) $ (368,129) $ (137,094)
           _____
Loss (income) per
common share:
Basic loss per share
 from continuing
                 ($5.93)
                           ($1.51) ($9.50)
 operations
                                           ($3.64)
Basic loss (income)
 per share from
 discontinued
                           $0.02 ($0.05)
                 ($0.03)
 operations
 Basic loss per share ($5.96)
                              ($1.49) ($9.55)
                                               ($3.57)
Diluted loss per
 share from
 continuing
 operations
                 ($5.93)
                           ($1.51) ($9.50)
                                            ($3.64)
 Diluted loss per
 share from
 discontinued
 operations
                 ($0.03)
                           $0.02
                                  ($0.05)
                                            $0.06
Diluted loss per
 share
               ($5.96)
                         ($1.49) ($9.55)
                                          ($3.57)
Weighted average
shares outstanding,
in thousands:
Basic
               38,548
                         38,427
                                 38,548
                                          38,353
Diluted
               38,548
                         38,427
                                  38,548
                                           38,353
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SELECTED BALANCE

SHEET DATA March 31, September 30,

2008 2007

Cash and cash equivalents (including

restricted cash) \$ 277,262 \$ 459,508 Inventory 2,268,175 2,775,173 3,367,025 3,930,021 Total assets

Total debt (net of discount of \$2,799

and \$3,033) 1,772,223 1,857,249 Shareholders' equity 950,416 1,323,722

Inventory Breakdown

Homes under

construction \$ 669,332 \$ 787,102

Development projects

in progress 1,115,854 1,546,389

Unimproved land held

for future

8,536 11,101 development Land held for sale 163,325 49,473 Model homes 117,104 143,726

Consolidated

inventory not owned 194,024 237,382

\$2,268,175 \$2,775,173

BEAZER HOMES USA, INC. CONSOLIDATED OPERATING AND FINANCIAL DATA (Dollars in thousands)

OPERATING DATA

Quarter Ended Six Months Ended

March 31, March 31, -----

SELECTED OPERATING DATA 2008 2007 2008 2007

Closings:

 Closings:
 West region
 405
 675
 799
 1,404

 Mid-Atlantic region
 204
 213
 448
 413

 Florida region
 161
 349
 393
 595

 Southeast region
 305
 729
 736
 1,410

 Other homebuilding
 493
 782
 1,198
 1,590

-----1,568 2,748 3,574 5,412 Total closings

New orders, net of cancellations:

West region 497 1,055 826 1,498

 Wid-Atlantic region
 224
 563
 304
 801

 Florida region
 170
 441
 321
 534

 Southeast region
 422
 1,016
 708
 1,481

 Other homebuilding
 643
 1,015
 1,049
 1,559

Total new orders 1,956 4,090 3,208 5,873

Backlog units at end of period:

 West region
 518
 1,269

 Mid-Atlantic region
 499
 965

 Florida region
 166
 447

 Southeast region
 476
 1,392

 Other homebuilding
 960
 1,490

Total backlog units 2,619 5,563

===========

Dollar value of backlog at end of

period \$672,500 \$1,670,000

===========

BEAZER HOMES USA, INC. CONSOLIDATED OPERATING AND FINANCIAL DATA (Continued) (Dollars in thousands)

Quarter Ended Six Months Ended March 31, March 31,

SUPPLEMENTAL FINANCIAL DATA 2008 2007 2008 2007

Revenues

Homebuilding operations \$400,656 \$780,178 \$892,443 \$1,561,695

Land and lot sales 4,004 41,539 11,569 54,206 Financial Services 757 1,887 2,059 3,691

Total revenues \$ 405,417 \$823,604 \$ 906,071 \$1,619,592

Gross (loss) profit

Homebuilding operations \$(159,305) \$ 11,686 \$(267,060) \$ (7,106)

Land and lot sales (3,319) (1,867) (1,040) 2,197 Financial Services 757 1,887 2,059 3,691

Total gross (loss) profit \$(161,867) \$ 11,706 \$(266,041) \$ (1,218)

Selling, general and administrative

Homebuilding operations \$ 73,456 \$ 95,763 \$ 160,943 \$ 204,296

Financial Services 561 841 1,236 1,700

Total selling, general and

administrative \$ 74,017 \$ 96,604 \$ 162,179 \$ 205,996

Depreciation and

amortization \$ 6,226 \$ 7,619 \$ 12,204 \$ 15,065

SELECTED SEGMENT

INFORMATION

Revenue:

 West region
 \$ 115,497
 \$268,056
 \$ 233,385
 \$ 565,962

 Mid-Atlantic region
 84,466
 104,070
 176,486
 195,336

 Florida region
 39,126
 106,409
 94,454
 197,654

 Southeast region
 71,314
 183,626
 168,809
 339,238

 Other homebuilding
 94,257
 159,556
 230,878
 317,711

 Financial services
 757
 1,887
 2,059
 3,691

Total revenue \$ 405,417 \$823,604 \$ 906,071 \$1,619,592

Operating (loss) income

West region \$ (56,638) \$(33,862) \$(116,843) \$ (60,188) Mid-Atlantic region (34,538) (15,825) (55,085) (25,353)

(33,386) 8,307 (34,029) (22,394) Florida region Southeast region (20,216) 11,394 (63,471) 19,705 (37,317) (18,961) (57,557) (37,849) Other homebuilding Financial services 190 1,029 810 1,956

Segment operating (loss)

(181,905) (47,918) (326,175) (124,123) income

Corporate and unallocated (108,310) (44,599) (162,354) (98,156)

Total operating (loss)

\$(290,215) \$(92,517) \$(488,529) \$ (222,279) income

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SOURCE: Beazer Homes USA, Inc.